

Full Council

Thursday, 26th May, 2022 at 1.00 pm in the Council Chamber, County Hall,
Preston

Agenda

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19. **Urgent Business**

An item of urgent business may only be considered under this heading where, by reason of special circumstances to be recorded in the Minutes, the Chairman is of the opinion that the item should be considered at the meeting as a matter of urgency. Wherever possible, the Chief Executive should be given advance warning of any Member's intention to raise a matter under this heading.

B. Matters for Information

20. **Report of the Cabinet (Part B)** (Pages 121 - 130)
21. **Report of County Council Committees**

To receive reports from:

- (a) **The Urgency Committee** (Pages 131 - 132)

- (b) **The Audit, Risk and Governance Committee** (Pages 133 - 138)
 - (c) **The Employment Committee** (Pages 139 - 144)
 - (d) **The Pension Fund Committee** (Pages 145 - 152)
 - (e) **The Overview and Scrutiny Committees** (Pages 153 - 164)
 - (f) **The Lancashire Health and Wellbeing Board** (Pages 165 - 168)
22. **Report of the Lancashire Combined Fire Authority** (Pages 169 - 174)

C. Notices of Motion

23. **To consider Notices of Motion Submitted under Standing Order B36**

24. **Exclusion of Press and Public**

The Full Council is asked to consider whether, under Section 100A(4) of the Local Government Act, 1972, it considers that the public should be excluded from the meeting during consideration of the following item of business on the grounds that there would be a likely disclosure of exempt information as defined in the appropriate paragraph of Part 1 of Schedule 12A to the Local Government Act, 1972, as indicated against the heading to the item.

Part II (Not Open to Press and Public)

25. **Companies Annual Report 2022/23** (Pages 175 - 204)

Exempt information as defined in Paragraph 3 of Part 1 of Schedule 12A to the Local Government Act 1972. The report contains information relating to the financial or business affairs of any particular person (including the authority holding that information). It is considered that in all the circumstances of the case the public interest in maintaining the exemption outweighs the public interest in disclosing the information.

Angie Ridgwell
Chief Executive and
Director of Resources

County Hall
Preston

17 May 2022

Agenda Item 3

Questions submitted under Standing Order B28

No.	To be asked by:	Question:	For answer by (Cabinet Member):
1.	CC Rigby	Does the Cabinet Member for Education and Skills agree that all children in Lancashire schools should have access to a healthy balanced diet that offers a wide range of nutritionally balanced foods that cater for all dietary requirements and that schools should meet the needs of all children and parents by enabling them to choose meals without imposing specific diets on children?	CC Rear
2.	CC Dowding	<p>Given the impetus set by the Lancashire Climate Summit for the urgent need for action to reduce carbon emissions, and the added imperative of the cost of living crisis, what carbon reduction targets has the county council set in the following four areas, and is there any evidence that carbon emissions are reducing at the scale and speed required:</p> <ul style="list-style-type: none"><li data-bbox="582 1077 1241 1144">(i) Decarbonisation of its own buildings and assets.<li data-bbox="582 1151 1241 1294">(ii) Decarbonisation of domestic heating: retrofitting energy efficiency and insulating the thousands of homes in Lancashire.<li data-bbox="582 1301 1241 1406">(iii) Decarbonisation of energy supply: by renewable energy generation to replace the fossil fuels.<li data-bbox="582 1413 1241 1480">(iv) Decarbonisation of Lancashire's transport system.	CC Turner

Agenda Item 6

Minutes

At a meeting of the Full Council held at Council Chamber, County Hall, Preston, on Thursday, 17th February, 2022

Present:

County Councillor Peter Britcliffe (Vice-Chairman, in the Chair)

County Councillors

T Aldridge	M Goulthorp	J Potter
A Ali OBE	H Hartley	J Purcell
U Arif	C Haythornthwaite	J Rear
T Ashton	N Hennessy	P Rigby
N Aziz	S Hind	Rigby
R Bailey	A Hindle	A Riggott
L Beavers	S Holgate	M Salter
J Berry	D Howarth	A Schofield
M Brown	T Hurn	S Serridge
P Buckley	K Iddon	J Shedwick
A Cheetham	M Iqbal MBE	J R Singleton JP
A Clempson	S Jones	S Smith
M Clifford	A Kay	K Snape
L Collinge	N Khan	A Sutcliffe
J Couperthwaite	E Lewis	R Swarbrick
L Cox	S Malik	M Tomlinson
A Cullens	M Maxwell-Scott	C Towneley
M Dad BEM JP	J Mein	S Turner
F De Molfetta	G Mirfin	A Vincent
G Dowding	S C Morris	D Westley
A Fewings	D O'Toole	S Whittam
J Fillis	J Oakes	P Williamson
A Gardiner	L Pate	R Woollam
J Gibson	M Pattison	
G Gooch	E Pope	

1. Apologies and Announcements

Apologies for absence were received from County Councillors Barnes, Burrows, Edwards, Hosker and Parr.

County Councillors Clarke, Green, H Khan, Motala and Yates, joined the meeting virtually.

2. Disclosure of Pecuniary and Non-Pecuniary Interests

Name of Councillor	Agenda Item Number	Nature of Interest (non-pecuniary unless stated)
Julie Gibson	4 (Labour Group Amendment)	Employee of Royal Mail
John Potter	4	Paid contract with Lancashire County Council

3. External Auditor's Annual Report on Lancashire County Council 2020/21

County Councillor Alan Schofield moved a report setting out the external auditor's annual report on Lancashire County Council for 2020/21 and, in doing so, introduced Paul Dossett and Stuart Basnett, Grant Thornton UK, who presented the report to Full Council.

Resolved: - That the report setting out the findings in the auditor's annual report on Lancashire County Council 2020/21 and the improvement recommendations made, as set out in the report, now presented, be noted.

4. Revenue Budget 2022/23 and Financial Strategy 2022/23 to 2025/26; Capital Delivery Programme 2022/23; Capital Strategy 2022 to 2042; Council Tax and Precept 2022/23; Treasury Management Strategy and Non-Treasury Investment Strategy 2022/23; Minimum Revenue Provision Statement 2022/23; Fees and charges 2022/23

County Councillor Phillippa Williamson, Leader of the County Council, moved the recommendations of the Cabinet regarding the:

- Revenue Budget 2022/23 and Financial Strategy 2022/23 to 2025/26
- Capital Delivery Programme 2022/23
- Capital Strategy 2022 to 2042
- Council Tax and Precept 2022/23
- Fees and charges 2022/23

Together with the recommendations of the Audit, Risk and Governance Committee from its meeting on 31 January 2022 in respect of the:

- Treasury Management Strategy and Non-Treasury Investment Strategy 2022/23
- Minimum Revenue Provision Policy Statement 2022/23

The motion was seconded by County Councillor Alan Vincent, Cabinet Member for Resources, HR and Property (Deputy Leader).

In moving the report, County Councillor Williamson outlined an Adjustment to the proposals contained within the report.

A copy of the Adjustment was circulated to all Members and is set out at Annex 1 to these minutes.

Following a brief adjournment, County Councillor John Fillis, on behalf of the Labour Group, then made his Budget speech and moved an Amendment to the Budget proposals on behalf of the Labour Group which was seconded by County Councillor Usman Arif.

A copy of the Amendment was circulated to all Members and is set out at Annex 2 to these minutes.

Following a period of debate, a recorded vote on the Amendment was taken in accordance with the provisions of Standing Order B45(7). The names of those Members who vote for or against the Amendment, and those who abstained, are set out below.

For (30)

Aldridge	Brown	Dowding	Holgate	Oakes
Ali	Clifford	Fewings	Iqbal	Pate
Arif	Collinge	Fillis	Khan, N	Pattison
Aziz	Cox	Gibson	Lewis	Serridge
Beavers	Dad	Hennessy	Malik	Snape
Berry	De Molfetta	Hindle	Mein	Tomlinson

Against (44)

Ashton	Gooch	Kay	Rigby, P	Swarbrick
Bailey	Goulthorp	Maxwell-Scott	Rigby, S	Towneley
Britcliffe	Hartley	Mirfin	Riggott	Turner
Buckley	Haythornthwaite	Morris	Salter	Vincent
Cheetham	Hind	O'Toole	Schofield	Westley
Clempson	Howarth	Pope	Shedwick	Whittam
Couperthwaite	Hurn	Potter	Singleton	Williamson
Cullens	Iddon	Purcell	Smith	Woollam
Gardiner	Jones	Rear	Sutcliffe	

Abstain (0)

The Labour Group's Amendment was therefore LOST.

The following Amendment was proposed by County Councillor Lian Pate and seconded by County Councillor Terry Aldridge:

Community speed watch as per original amendment - cost neutral

Following a period of debate, a recorded vote on the Amendment was taken in accordance with the provisions of Standing Order B45(7). The names of those Members who voted for or against the Amendment, and those who abstained, are set out below.

For (31)

Aldridge	Clifford	Fillis	Lewis	Serridge
Ali	Collinge	Gibson	Malik	Snape
Arif	Cox	Hennessy	Mein	Tomlinson
Aziz	Dad	Hindle	Oakes	
Beavers	De Molfetta	Howarth	Pate	
Berry	Dowding	Iqbal	Pattison	
Brown	Fewings	Khan, N	Potter	

Against (42)

Ashton	Gooch	Maxwell-Scott	Riggott	Turner
Bailey	Goulthorp	Mirfin	Salter	Vincent
Britcliffe	Hartley	Morris	Schofield	Westley
Buckley	Haythornthwaite	O'Toole	Shedwick	Whittam
Cheetham	Hind	Pope	Singleton	Williamson
Clempson	Hurn	Purcell	Smith	Woollam
Couperthwaite	Iddon	Rear	Sutcliffe	
Cullens	Jones	Rigby, P	Swarbrick	
Gardiner	Kay	Rigby, S	Towneley	

Abstain (0)

The Amendment was therefore LOST.

The following Amendment was proposed by County Councillor Nikki Hennessy and seconded by County Councillor Margaret Pattison:

Drainage maintenance - work with boroughs to increase road sweeping in areas at risk of flooding. To prevent gully blockage - cost: 0.120 (from reserves)

Following a period of debate, a recorded vote on the Amendment was taken in accordance with the provisions of Standing Order B45(7). The names of those Members who voted for or against the Amendment, and those who abstained, are set out below.

For (31)

Aldridge	Clifford	Fillis	Lewis	Serridge
Ali	Collinge	Gibson	Malik	Snape
Arif	Cox	Hennessy	Mein	Tomlinson
Aziz	Dad	Hindle	Oakes	
Beavers	De Molfetta	Holgate	Pate	

Berry	Dowding	Iqbal	Pattison	
Brown	Fewings	Khan, N	Purcell	

Against (43)

Ashton	Gooch	Kay	Rigby, S	Towneley
Bailey	Goulthorp	Maxwell-Scott	Riggott	Turner
Britcliffe	Hartley	Mirfin	Salter	Vincent
Buckley	Haythornthwaite	Morris	Schofield	Westley
Cheetham	Hind	O'Toole	Shedwick	Whittam
Clempson	Howarth	Pope	Singleton	Williamson
Couperthwaite	Hurn	Potter	Smith	Woollam
Cullens	Iddon	Rear	Sutcliffe	
Gardiner	Jones	Rigby, P	Swarbrick	

Abstain (0)

The Amendment was therefore LOST.

The following Amendment was proposed by County Councillor Jackie Oakes and seconded by County Councillor Mark Clifford:

Establish a 2030 Carbon Neutral Scrutiny Committee - cost neutral

Following a period of debate, a recorded vote on the Amendment was taken in accordance with the provisions of Standing Order B45(7). The names of those Members who voted for or against the Amendment, and those who abstained, are set out below.

For (32)

Aldridge	Clifford	Fillis	Khan, N	Potter
Ali	Collinge	Gibson	Lewis	Serridge
Arif	Cox	Hennessy	Malik	Snape
Aziz	Dad	Hindle	Mein	Tomlinson
Beavers	De Molfetta	Holgate	Oakes	
Berry	Dowding	Howarth	Pate	
Brown	Fewings	Iqbal	Pattison	

Against (42)

Ashton	Gooch	Maxwell-Scott	Riggott	Turner
Bailey	Goulthorp	Mirfin	Salter	Vincent
Britcliffe	Hartley	Morris	Schofield	Westley
Buckley	Haythornthwaite	O'Toole	Shedwick	Whittam
Cheetham	Hind	Pope	Singleton	Williamson
Clempson	Hurn	Purcell	Smith	Woollam
Couperthwaite	Iddon	Rear	Sutcliffe	
Cullens	Jones	Rigby, P	Swarbrick	

Gardiner	Kay	Rigby, S	Towneley	
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Abstain (0)

The Amendment was therefore LOST.

County Councillor John Potter, on behalf of the Liberal Democrat Group, then made his Budget speech and moved an Amendment to the Budget proposals on behalf of the Liberal Democrat Group, which was seconded by County Councillor David Howarth.

A copy of the Amendment was circulated to all Members and is set out at Annex 3 to these minutes.

Following a brief adjournment and a period of debate, a recorded vote on the Amendment was taken in accordance with the provisions of Standing Order B45(7). The names of Members who voted for or against the Amendment, and those who abstained, are set out below.

For (3)

Dowding	Howarth	Potter
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Against (42)

Ashton	Gooch	Maxwell-Scott	Riggott	Turner
Bailey	Goulthorp	Mirfin	Salter	Vincent
Britcliffe	Hartley	Morris	Schofield	Westley
Buckley	Haythornthwaite	O'Toole	Shedwick	Whittam
Cheetham	Hind	Pope	Singleton	Williamson
Clempson	Hurn	Purcell	Smith	Woollam
Couperthwaite	Iddon	Rear	Sutcliffe	
Cullens	Jones	Rigby, P	Swarbrick	
Gardiner	Kay	Rigby, S	Towneley	

Abstain (27)

Aldridge	Clifford	Fillis	Lewis	Serridge
Ali	Collinge	Gibson	Malik	Snape
Aziz	Cox	Hennessy	Mein	Tomlinson
Beavers	Dad	Hindle	Oakes	
Berry	De Molfetta	Iqbal	Pate	
Brown	Fewings	Khan, N	Pattison	

The Liberal Democrat Group's Amendment was therefore LOST.

County Councillor Gina Dowding, on behalf of the Green Group, then made her Budget speech and moved an Amendment to the Budget proposals on behalf of the Green Group, which was seconded by County Councillor Andy Fewings.

A copy of the Amendment was circulated to all Members and is set out at Annex 4 to these minutes.

Following a period of debate, a recorded vote on the Amendment was taken in accordance with the provisions of Standing Order B45(7). The names of Members who voted for or against the Amendment, and those who abstained, are set out below.

For (28)

Aldridge	Brown	Dowding	Iqbal	Pate
Ali	Clifford	Fewings	Khan, N	Pattison
Arif	Collinge	Fillis	Lewis	Serridge
Aziz	Cox	Gibson	Malik	Snape
Beavers	Dad	Hennessy	Mein	
Berry	De Molfetta	Hindle	Oakes	

Against (44)

Ashton	Gooch	Kay	Rigby, P	Swarbrick
Bailey	Goulthorp	Maxwell-Scott	Rigby, S	Towneley
Britcliffe	Hartley	Mirfin	Riggott	Turner
Buckley	Haythornthwaite	Morris	Salter	Vincent
Cheetham	Hind	O'Toole	Schofield	Westley
Clempson	Howarth	Pope	Shedwick	Whittam
Couperthwaite	Hurn	Potter	Singleton	Williamson
Cullens	Iddon	Purcell	Smith	Woollam
Gardiner	Jones	Rear	Sutcliffe	

Abstain (0)

The Amendment was therefore LOST.

As no further Amendments were moved, the Vice-Chairman put the Motion on the county council's Budget, as Adjusted, and asked Full Council to approve the recommendations of the Cabinet on the:

- Revenue Budget 2022/23 and Financial Strategy 2022/23 to 2025/26
- Capital Delivery Programme 2022/23
- Capital Strategy 2022 to 2042
- Council Tax and Precept 2022/23
- Fees and charges 2022/23

Together with the recommendations of the Audit, Risk and Governance Committee from its meeting on 31 January 2022 in respect of the:

- Treasury Management Strategy and Non-Treasury Investment Strategy 2022/23

- Minimum Revenue Provision Policy Statement 2022/23

A recorded vote was taken, in accordance with Standing Order B45(7), and the names of Members who voted for or against the Motion, and those who abstained, are set out below.

For (40)

Ashton	Gardiner	Kay	Rigby, S	Swarbrick
Bailey	Gooch	Maxwell-Scott	Riggott	Towneley
Britcliffe	Goulthorp	Mirfin	Salter	Turner
Buckley	Hartley	O'Toole	Schofield	Vincent
Cheetham	Haythornthwaite	Pope	Shedwick	Westley
Clempson	Hind	Purcell	Singleton	Whittam
Couperthwaite	Hurn	Rear	Smith	Williamson
Cullens	Iddon	Rigby, P	Sutcliffe	Woollam

Against (1)

Potter

Abstain (27)

Aldridge	Clifford	Fewings	Khan, N	Pattison
Ali	Collinge	Fillis	Lewis	Serridge
Arif	Cox	Gibson	Malik	Snape
Aziz	Dad	Hennessy	Mein	
Beavers	De Molfetta	Hindle	Oakes	
Berry	Dowding	Iqbal	Pate	

The Motion was CARRIED and it was:

Resolved: -

That the Cabinet's recommendations, as Adjusted, in respect of the:

- Revenue Budget 2022/23 and Financial Strategy 2022/23 to 2025/26
- Capital Delivery Programme 2022/23
- Capital Strategy 2022 to 2042
- Council Tax and Precept 2022/23
- Fees and charges 2022/23

Together with the recommendations of the Audit, Risk and Governance Committee from its meeting on 31 January 2022 in respect of the:

- Treasury Management Strategy and Non-Treasury Investment Strategy 2022/23
- Minimum Revenue Provision Policy Statement 2022/23

As set out in the report, now presented, be approved.

5. To consider Notices of Motion Submitted under Standing Order B36

There were no Notices of Motion to be considered.

Annexes 1 - 4

Annex 1

ADJUSTMENT PROPOSED BY THE CONSERVATIVE GROUP TO THE 2022/23 BUDGET

(1) Proposed adjustments to the revenue budget

	£m
Lancashire Levelling Up Investment Fund (22/23 only)	5.000
Platinum Jubilee Addition to Members Grants (22/23 only)	0.042
Increased support for Active Travel (22/23 only)	0.100
Additional Funds for Emergency Welfare Support (22/23 only)	0.100
New Best Start in Life Scheme (22/23 only and funded from Public Health Grant Reserve)	0.100
Tackling Loneliness and Social Isolation Initiative (22/23 only and funded from Public Health Grant Reserve)	0.100
Local Nature and Biodiversity Grant Scheme	0.058
Total cost of proposed amendments:	<u>5.500</u>

(2) Proposed additions to the capital programme

	£m
Highways Responsive Maintenance (22/23 only)	2.000
Additional capacity of SEND Sufficiency Strategy	0.400
Conservation Area Enhancements Scheme	0.300
Total Additions to Capital Programme:	<u>2.700</u>

(3) Proposed amendments to the funding of the Capital Programme

	£m
Transfer from Transitional Reserve	-2.700

Total amendments to the funding of the Capital Programme:

-2.700

Revenue Budget 2022/23	Net Budget
	£m
Adult Services	418.950
Chief Executive Services	15.470
Children's Social Care	171.440
Corporate Services	23.200
Education and Skills	58.230
Finance Services	18.760
Growth, Environment and Planning	11.290
Waste Management	71.730
Highways and Transport	75.700
Public Health and Wellbeing	2.590
Strategy and Performance	33.650
Organisational Development and Change	1.980
Digital Services	33.510
Sub-Total	936.500
Financing Charges	30.450
Use of one off resources	-18.840
Revenue budget 2022/23	948.110

County Councillor Phillippa Williamson,
Leader of the County Council,
17th February 2022

View of the Chief Executive and Director of Resources (S151)

The proposals have been validated as being deliverable financially in 2022/23.

In validating the proposals, I have been mindful that:

- The additions to the revenue budget in 2022/23 of £5.500m can be funded from a combination of the Transitional Reserve (£5.300m) and Public Health Grant Reserve (£0.2m).
- There are no recurrent costs to be built into the MTFS from 2023/24 and therefore no impact on the structural deficit.
- The funding to support the capital programme can be met from the transitional reserve, as a one-off contribution of £2.700m.

The transitional reserve is currently forecast to be £211.750m at 31st March 2022. The additional call on the reserve arising from this amendment will be £8m in 2022/23. The transitional reserve is sufficient to support the structural deficit for 2022/23 – 2024/25 with a revised forecast level of £100.67m at 31st March 2025.

In the intervening period the council will need to take steps to address the structural deficit to ensure it can maintain a sustainable financial position.

Annex 2

AMENDMENT PROPOSED BY THE LABOUR GROUP TO THE 2022/23 BUDGET

Even though there appears to be a budget underspend of £23.46m for 2021/22 due to COVID there has been a suppressed need building up over the last 2 years across all services from children's services to fixing roads. It is difficult to predict what service requirements will develop. Our staff have done a fantastic job and will be working hard to meet the needs of our communities.

With the increased inflation especially hitting energy cost and cost of living it is important that we minimise LCC costs. However, we will have to increase council tax, which will not keep pace with inflation so our ability to deliver will be affected. We do have uncommitted £204.450m in LCC transitional reserves. It is our intention to use these reserves to support communities across Lancashire as well as work with partners on joint funding projects.

(4) Proposed amendments to the revenue budget

	2022/23 £m
Developing a business bank for small and medium businesses. We do not have the internal skills to launch such scheme. However, we do have skills regarding working with Lancashire Businesses and investment opportunities. We would be looking to work with other authorities and government agencies as well as the banking sector to consider the benefits and pitfalls of developing a Lancashire Bank for small and medium size business. Part funding.	0.200
Promotion of night-time and cultural economy. This business area has been hit harder than most during the pandemic. Through Marketing Lancashire, we will carry out advertising and information surrounding this economy in a safe and sustainable manner. From transitional reserves.	0.300
<p>Community Speed Watch - Excessive or inappropriate speed, whether real or perceived, is an issue for many communities and Community Speed Management is a coherent and systematic approach to help communities address this. Community involvement is important to the delivery of Community Speed Management and the Road Safety Engineering team within Transport & Planning will help the formation of local Community Speed Management groups and support them in delivering community-led actions.</p> <p>The Process This is based on a step-by-step approach; steps 1 to 3 are delivered by community groups.</p> <ol style="list-style-type: none"> 1. 'Road Safe' - A community-based 'pledge' that seeks to inform residents about the issue of speeding and other inappropriate driving behaviour and invites them to sign up to a pledge not to exceed speed limits. Whenever action is requested, communities will be directed towards the 'pledge' approach as an initial step. 2. Speed Indicator Device (SID) deployment - An informal speed management device operated by volunteers in accordance with a defined process and initiated by an 	0.000

<p>identified community group.</p> <p>3. Community Speed Watch - An informal speed management process involving the use of speed guns at the roadside. Volunteers are trained and supported by either the Police, PCSOs or Safety Wardens. Vehicle details of those exceeding the relevant speed limit are recorded with drivers receiving warning letters.</p> <p>Police Community Support Officers (PCSOs) or Community Support Wardens may assist groups to operate SIDs and will assist in operating speed guns.</p> <p>This system is already operational and proved successful in Cheshire West and Chester Council area.</p> <p>To be paid for by Lancashire road safety partnership.</p>	
<p>Launch Lancashire Good Employment Charter to enable our Business to attract the best and the brightest employees. Working with businesses and business organisation, trades unions, other authorities, universities, colleges, and schools. To identify key indicators of good employment and recognition of those companies that fall into that category.</p> <p>Call out and oppose the act like “Firing and Rehiring” of staff by unscrupulous employers and applaud those employers who have acted responsibly and stood by their staff during the pandemic. As these acts detract from good employers.</p>	0.100
<p>To increase street lighting in areas of crime and disorder on a 50-50 funding base partnership funding with the police.</p>	0.100
<p>Welfare Rights – Fuel Price Poverty and cost of living increases. Support Helpline. Supporting people with information and signpost services to reduce their energy cost and financial advice to cope with increasing costs. Recurrent cost.</p>	0.200
<p>Create a Lancashire Care Home Charter that will prevent neglect and premature deaths due to older people being transferred from hospital into care homes that have not been tested for COVID-19 or any other transferable illness.</p>	0.100
<p>Provide 12 months membership to local authority sports and swimming facilities and other contracted facilities, for all disabled residents and 11 to 16 years olds. Funded from the Public Health Grant Reserve and partnership funding.</p>	1.200
<p>Extra invest in health improvement services including, smoking cessations, drug and alcohol addictions services and obesity. Funded from the Public Health Grant Reserve and partnership funding.</p>	0.500
<p>Work with an organisation (Royal Mail due to this organisation calling at nearly every home across Lancashire appears an appropriate place to start) to provide training for volunteer postal staff in “isolation awareness” to identify vulnerable people in the community. This will hopefully enable us to identify early problems in the community where individuals feel unable to access support. Funded from the Public Health Grant Reserve.</p>	0.100
<p>Promotion of the Duke of Edinburgh Awards, Scouts, Guides, Cadets, and other organisations across schools that encompass their communities. Carried out by our Youth Service with the organisations and through school, like freshers' days at universities.</p>	0.200
<p>Evaluation of Transport for the North Policy in relation to the needs of Lancashire</p>	0.100
<p>Smart ticketing system for public transport across Lancashire. Part funding.</p>	0.100
<p>Increase signs and lines on our highways</p>	0.100
<p>Highways Masterplans to be reviewed based on sustainable transport to incorporate a greater emphasis on pedestrian, cycling and alternative transport solutions.</p>	0.200
<p>Drainage maintenance. Work with the borough councils to increase road sweeping in areas of flooding. To prevent gully blockage. Recurrent cost.</p>	0.120
<p>Trades Union Facility time to support LCC staff in returning to work in the new normal conditions of service. Recurrent cost.</p>	0.150
<p>Home Computers and internet access for school children across Lancashire. Due to increased cost of living and continued need for education via the internet this will provide</p>	0.200

young people with the systems required whose families cannot afford the cost.	
Total cost of proposed amendments	3.970

<p>Establish a 2030 Carbon Neutral Scrutiny Committee The committee would consider all operations across the county that carry a carbon factor, energy, transport, recycling, building, non-reusable materials, biodiversity, land use and upcycling. To make recommendations that would reduce the council's carbon footprint.</p> <p>To challenge the committee to make recommendations as to how long-term capital investment, procurement or reorganisation could repay the council investment and reduce revenue costs in council activities.</p>	<p>There is a cost to all committees at the council, but we would expect the initial costs to be incorporated into the present system. This may change as the committee makes progress on its considerations.</p>
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The additions to the revenue budget to be funded from a combination of the Transitional Reserve (£2.170m) and Public Health Grant Reserve (£1.8m).

(5) Proposed additions to the capital programme

	2022/23 £m
Pothole provision on top of government grant.	5.000
Pedestrian and cycle surfaces on top of government grant. Pedestrian and cycling surfaces to be constructed or repaired using recycled tyres and other recycled materials.	5.000
Increase the provision of temporary classes to cope with the current shortfall in spaces across the county.	0.500
Parish and town councils to bid into a highways and structural fund, along with match grant funding based on external grants (lottery funding) for minor works up to a Lancashire County investment of £50,000 per project. This would be on a 50/50 base.	1.000
Carbon Neutral Biodiversity Fund for parish and town councils to develop projects in their own areas with the local community. Examples of projects, tree planting, living walls and butterfly bus shelters to name a few. Apply to LCC to create nature reserves on LCC land. Maximum grant of up to £2,000.	0.100
Total	11.600

Provision for Capital projects following the development of Lancashire's Master Plans.

	£m
<p>Following the review of all the current Highways and Transport Master Plans the council will be looking to support the priorities identified to support local communities through improved and sustainable transport links which will reduce the carbon footprint across the county. Money will be available to develop and promote projects.</p> <p>Examples Colne-Skipton rail link and electrification to Preston. Poulton to Fleetwood rail link. Fleetwood power generation barrage. Midge Hall Train Station. A56 village bypass, linking M65 to M1. Skelmersdale Rail link and Station Lancaster Train Station HS2 preparation.</p>	20.000

Preston Train Station HS2 preparation. Burscough curves. Rawtenstall to Manchester train link. Coppull Train Station Eden Project Provisional from the £5.6B Lancashire Deal Bid	
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The additions to the capital programme are all to be funded from the Transitional Reserve.

View of the Chief Executive and Director of Resources (S151)

The proposals have been validated as being financially deliverable in 2022/23.

In validating the proposals, I have been mindful that:

- The additions to the revenue budget in 2022/23 of £3.970m can be funded from a combination of the Transitional Reserve (£2.170m) and Public Health Grant Reserve (£1.8m).
- The recurrent costs of £0.470m would need to be built into the MTFs from 2023/24 increasing the structural deficit to £31.02m in 2023/24 and £41.8m in 2024/25.
- The funding to support the capital programme can be met from the transitional reserve, as a one-off contribution of £31.6m.

The transitional reserve is currently forecast to be £211.750m at 31st March 2022. The additional call on the reserve arising from this amendment will be £33.770m in 2022/23. The transitional reserve is sufficient to support the structural deficit for 2022/23 – 2024/25 with a revised forecast level of £73.960m at 31st March 2025.

In the intervening period the council will need to take steps to address the structural deficit to ensure it can maintain a sustainable financial position.

Annex 3

AMENDMENT PROPOSED BY THE LIBERAL DEMOCRAT GROUP TO THE 2022/23 BUDGET

(1) Proposed amendments to the revenue budget

	£m
Increase Council Tax by 1.99% rather than 3.99% within the proposed 2022/23 budget	10.984
Provide funding for street light energy costs to allow more flexible policy on times of dimming in locations where there are community safety concerns	0.500
Youth worker provision - 6 additional permanent youth workers and a 7th senior youth worker - £270k	0.270
Parking enforcement - 12 street enforcement officers (1 in every division)	0.350
Flooding - additional planning officer to assist the Flood Risk team	0.043
Flooding - investment in 4 new gully wagons with maintenance and two operatives - £480k pa (capital costs £600k)	0.480
Total cost of proposed amendments:	<u>12.627</u>

The additions to the revenue budget to be funded from the Transitional Reserve.

Revenue Budget 2022/23 Council Tax Amendment

	£m
Divided by tax base (estimate)	377,198.67
Gives Band D council tax for 2022/23	£1,485.17
2021/22 council tax	£1,456.19
Percentage increase	1.99%

Council Tax (on the basis of a budget requirement of £937.124m and the Council Tax base for each property valuation band:

Council Tax Band	£
Band A	990.11
Band B	1,155.13
Band C	1,320.15
Band D (basic)	1,485.17
Band E	1,815.21
Band F	2,145.25
Band G	2,475.28
Band H	2,970.34

The share for each district council of the net total raised from the council tax of £560.204m:

District	£m
Burnley	34.882
Chorley	56.597
Fylde	46.622
Hyndburn	31.263
Lancaster	62.466
Pendle	35.556
Preston	59.064
Ribble Valley	36.465
Rosendale	30.565
South Ribble	54.335
West Lancashire	55.946
Wyre	56.443
Total Raised from the Council Tax	560.204

(2) Proposed additions to the capital programme

	£m
New high school in North West Preston if no funding streams become available from City Deal in the next 12 months - £26m	26.000
4 new gully wagons	0.600
Total Additions to Capital Programme:	26.600

The additions to the capital programme are all to be funded from the Transitional Reserve.

View of the Chief Executive and Director of Resources (\$151)

The proposals have been validated as being deliverable financially in 2022/23.

In validating the proposals, I have been mindful that:

- The amendment to council tax precept will be a permanent reduction in the council tax base and increase the underlying structural deficit by £10.984m in 2022/23 rising to £12.050m in 2024/25.
- The additions to the revenue budget in 2022/23 of £12.627m, including the £10.984m council tax precept and £1.643m service amendments, can be funded from the Transitional Reserve.
- The recurrent costs of £13.248m in 2023/24 and £13.793m in 2024/25, including the reduction in the council tax base, would need to be built into the MTFs from 2023/24 increasing the structural deficit to £43.748m in 2023/24 and £55.123m in 2024/25.
- The funding to support the capital programme can be met from the transitional reserve, as a one-off contribution of £26.6m.

The transitional reserve is currently forecast to be £211.750m at 31st March 2022. The additional call on the reserve arising from this amendment will be £39.227m in 2022/23. The transitional reserve is sufficient to support the structural deficit for 2022/23 – 2024/25 with a revised forecast level of £42.652m at 31st March 2025.

In the intervening period the council will need to take steps to address the structural deficit to ensure it can maintain a sustainable financial position.

Annex 4

AMENDMENT PROPOSED BY THE GREENS GROUP TO THE 2022/23 BUDGET

(1) Proposed amendments to the revenue budget	£m
Increasing Local Member Grants to £4k per councillor	0.168
Additional Bus Services	1.400
Total cost of proposed amendments:	<u>1.568</u>

The additions to the revenue budget to be funded from the Transitional Reserve.

(2) Proposed additions to the capital programme	£m
Cycling and Walking Schemes	0.500
Total Additions to Capital Programme:	0.500

The additions to the capital programme are to be funded from the Transitional Reserve.

View of the Chief Executive and Director of Resources (£151)

The proposals have been validated as being deliverable financially in 2022/23.

In validating the proposals, I have been mindful that:

- The additions to the revenue budget in 2022/23 of £1.568m can be funded from the Transitional Reserve.
- The recurrent costs, of £1.568m would need to be built into the MTFS from 2023/24 increasing the structural deficit to £32.118m in 2023/24 and £42.898m in 2024/25.
- The funding to support the capital programme can be met from the transitional reserve, as a one-off contribution of £0.5m.

The transitional reserve is currently forecast to be £211.750m at 31st March 2022. The additional call on the reserve arising from this amendment will be £2.068m in 2022/23. The transitional reserve is sufficient to support the structural deficit for

2022/23 – 2024/25 with a revised forecast level of £102.466m at 31st March 2025.

In the intervening period the council will need to take steps to address the structural deficit to ensure it can maintain a sustainable financial position.

Angie Ridgwell
Chief Executive and Director
of Resources

County Hall
Preston

Minutes

At a meeting of the Full Council held at Council Chamber, County Hall, Preston, on Thursday, 24th February, 2022

Present:

County Councillor Barrie Yates (Chairman)

County Councillors

T Aldridge	A Gardiner	L Pate
A Ali OBE	J Gibson	M Pattison
U Arif	G Gooch	E Pope
T Ashton	M Goulthorp	J Potter
N Aziz	H Hartley	J Purcell
R Bailey	C Haythornthwaite	J Rear
S Barnes	N Hennessy	P Rigby
L Beavers	S Hind	S Rigby
J Berry	A Hindle	A Riggott
P Britcliffe	S Holgate	M Salter
M Brown	D Howarth	A Schofield
P Buckley	T Hurn	S Serridge
J Burrows	K Iddon	J Shedwick
A Cheetham	M Iqbal MBE	J R Singleton JP
A Clempson	S Jones	S Smith
M Clifford	A Kay	K Snape
L Collinge	H Khan	A Sutcliffe
J Couperthwaite	N Khan	R Swarbrick
L Cox	E Lewis	M Tomlinson
A Cullens	M Maxwell-Scott	C Towneley
M Dad BEM JP	J Mein	S Turner
F De Molfetta	G Mirfin	A Vincent
G Dowding	S C Morris	D Westley
C Edwards	Y Motala	S Whittam
A Fewings	D O'Toole	P Williamson
J Fillis	J Oakes	R Woollam

1. Apologies and Announcements

Apologies for absence were received from County Councillor Alan Hosker.

County Councillors Stephen Clarke, Michael Green and Sobia Malik joined the meeting virtually.

2. Disclosure of Pecuniary and Non-Pecuniary Interests

None declared.

3. Question Time

County Councillor Matthew Salter asked his question as follows:

No.	Question From	Subject	For Answer By
1.	County Councillor Matthew Salter	Recovery of Nature in Lancashire	Cabinet Member for Environment and Climate Change

County Councillor Shaun Turner, Cabinet Member for Environment and Climate Change, replied.

4. Confirmation of the Minutes from the Meeting held on 16 December 2021 and from the Extraordinary General Meeting held on 24 January 2022

Resolved: - That the Minutes of the Meeting held on 16 December 2021 and of the Extraordinary General Meeting held on 24 January 2022 be confirmed and signed by the Chairman.

5. Report of the Cabinet (Part A) - Annual Report of the Director of Public Health 2021-22

County Councillor Sue Whittam moved a report asking Full Council to consider the recommendations of the Cabinet in respect of the Annual Report of the Director of Public Health 2021-22.

Resolved: - That the Annual Report of the Director of Public Health 2021-22, now presented, be noted.

6. Members' Allowance Scheme 2022/23

County Councillor Alan Vincent moved a report asking Full Council to approve the 2022/23 Members' Allowance Scheme as presented at Appendix 'A'.

Resolved: - That the 2022/23 Members' Allowance Scheme, as set out at Appendix 'A' to the report, now presented, be approved.

7. Localism Act 2011 - Pay Policy Statement 2022/23

County Councillor Alan Vincent moved a report asking Full Council to approve the council's proposed 2022/23 Pay Policy Statement, as presented at Appendix 'A'.

Resolved: - That:

- (i) The proposed Pay Policy Statement for 2022/23, as set out at Appendix 'A' to the report, now presented, be approved.
- (ii) Agreement be given that, should it be required, the application of the uplifted Foundation Living Wage rate for 2022/23, may be delayed until a national pay agreement for Local Government Services for 2021/22 is reached but backdated to 1 April 2022, as set out in the report, now presented.
- (iii) Subject to the views of the recognised trades unions, it be agreed that the method by which the Foundation Living Wage is paid moves to a supplement model by April 2023, as set out in the report, now presented.

8. Financial Threshold for Key Decisions

County Councillor Alan Vincent moved a report asking Full Council to approve the financial threshold above which decisions should be treated as Key Decisions as defined in Standing Order C19 (1) (a).

Resolved: - That the financial threshold for Key Decisions, for the purposes of Standing Order C19 (1) (a), as set out in the report, now presented, be increased to £1.8m for 2022/23.

9. Urgent Business

There was no urgent business to be considered.

10. Report of the Cabinet (Part B)

County Councillor Phillippa Williamson moved the report of the Cabinet from its meetings on 20 January 2022 and 3 February 2022.

Resolved: - That the report of the Cabinet, now presented, be noted.

11(a) The Audit, Risk and Governance Committee

County Councillor Alan Schofield moved the report of the Audit, Risk and Governance Committee from its meeting on 31 January 2022.

Resolved: - That the report of the Audit, Risk and Governance Committee, now presented, be noted.

11(b) The Employment Committee

County Councillor Phillippa Williamson moved the report of the Employment Committee from its meetings on 6 December 2021 and 26 January 2022.

Resolved: - That the report of the Employment Committee, now presented, be noted.

11(c) The Overview and Scrutiny Committees

County Councillor David O'Toole moved the report of the Overview and Scrutiny Committees from their meetings as follows:

Education and Children's Services Scrutiny Committee - 7 December 2021 and 18 January 2022

External Scrutiny Committee - 29 November 2021 and 11 January 2022

Health Scrutiny Committee - 1 February 2022

Internal Scrutiny Committee - 21 January 2022

Resolved: - That the report of the Overview and Scrutiny Committees, now presented, be noted.

11(d) The Lancashire Health and Wellbeing Board

County Councillor Sue Whittam moved the report of the Lancashire Health and Wellbeing Board from its meeting on 25 January 2022.

Resolved: - That the report of the Lancashire Health and Wellbeing Board, now presented, be noted.

12. Report of the Lancashire Combined Fire Authority

County Councillor David O'Toole moved the report of the Lancashire Combined Fire Authority from its meeting on 13 December 2021.

Resolved: - That the report of the Lancashire Combined Fire Authority, now presented, be noted.

13. To consider Notices of Motion Submitted under Standing Order B36

1. It was moved by County Councillor Andrea Kay and seconded by County Councillor Rupert Swarbrick that:

Lancashire County Council highly commends the work done by all those involved with the SEND Partnership Board to address the 12 areas of concern that were highlighted by Ofsted following its inspection of the council and its partners in early 2017. Lancashire County Council, along with partners from Health, Parents and Young People worked together and at considerable pace to reduce this number to five following the inspection immediately before the pandemic. The Department for Education placed us under monitoring with regular reviews and at the final review meeting late last year, they concluded that we have made

sufficient progress to no longer require future monitoring visits as the areas of concern once again stands at 0.

There is much more we want to do to continue to improve our provision and a follow-up development plan is currently being agreed with our partners.

This council requests that the Leader of the Council and the Cabinet Member for Education and Skills write to staff, partners, and all those in Lancashire who have worked so hard to improve the lives of children with Special Educational Needs and Disabilities and their families to thank them for all their efforts.

On being put to the vote, the Motion was CARRIED and it was therefore:

Resolved: - That:

Lancashire County Council highly commends the work done by all those involved with the SEND Partnership Board to address the 12 areas of concern that were highlighted by Ofsted following its inspection of the council and its partners in early 2017. Lancashire County Council, along with partners from Health, Parents and Young People worked together and at considerable pace to reduce this number to five following the inspection immediately before the pandemic. The Department for Education placed us under monitoring with regular reviews and at the final review meeting late last year, they concluded that we have made sufficient progress to no longer require future monitoring visits as the areas of concern once again stands at 0.

There is much more we want to do to continue to improve our provision and a follow-up development plan is currently being agreed with our partners.

This council requests that the Leader of the Council and the Cabinet Member for Education and Skills write to staff, partners, and all those in Lancashire who have worked so hard to improve the lives of children with Special Educational Needs and Disabilities and their families to thank them for all their efforts.

2. It was moved by County Councillor Azhar Ali and seconded by County Councillor Julie Gibson that:

Transport for the North

Council expresses its concern that the recent Integrated Rail Plan falls short of delivering a first-class service for Lancashire and that, in comparison to other areas, Lancashire, loses out.

Council will:

- (i) Call for an immediate meeting with the Department for Transport to discuss our concerns.
- (ii) Support an all-party delegation including Borough and County Councillors and Lancashire MPs for this meeting.

(iii) Put forward the case for Lancashire to get its fair share.

The following friendly Amendment was proposed by County Councillor Charles Edwards in accordance with Standing Order B42:

Transport for the North

Council notes the Integrated Rail Plan, the £96 billion investment in rail in the North of England, and the view that, in comparison to other areas, Lancashire receives less in new funding for rail-based infrastructure.

Council further notes that in order to improve the Integrated Rail Plan there are opportunities to further improve East-West connectivity and capacity for freight and Lancashire should be at the forefront of these discussions. Lancashire's comments on this have already been fed into the Transport for the North's response to the Integrated Rail Plan at both a Member and Officer level.

Council will:

- (i) Ask the Chief Executive to write to the Department for Transport to set out our response to the Integrated Rail Plan, as has already been raised with Transport for the North.
- (ii) Share the response with all County Councillors, as well as Borough Councillors and Lancashire MPs, and encourage them to support our position.
- (iii) Continue to put forward the case for Lancashire to get its fair share of funding for rail.

The friendly Amendment was accepted by County Councillor Ali and became the substantive Motion.

The substantive Motion, as amended by County Councillor Edwards's friendly Amendment, was then put to the vote and was CARRIED. It was therefore:

Resolved: - That:

Transport for the North

Council notes the Integrated Rail Plan, the £96 billion investment in rail in the North of England, and the view that, in comparison to other areas, Lancashire receives less in new funding for rail-based infrastructure.

Council further notes that in order to improve the Integrated Rail Plan there are opportunities to further improve East-West connectivity and capacity for freight and Lancashire should be at the forefront of these discussions. Lancashire's comments on this have already been fed into the Transport for the North's response to the Integrated Rail Plan at both a Member and Officer level.

Council will:

- (i) Ask the Chief Executive to write to the Department for Transport to set out our response to the Integrated Rail Plan, as has already been raised with Transport for the North.
- (ii) Share the response with all County Councillors, as well as Borough Councillors and Lancashire MPs, and encourage them to support our position.
- (iii) Continue to put forward the case for Lancashire to get its fair share of funding for rail.

3. It was moved by County Councillor Andy Fewings and seconded by County Councillor Gina Dowding that:

This Council notes:

- Lancashire's guidance on 20mph limits states "The 20mph speed limits can and will be enforced in the same way that any other speed limit is. We are working closely with the police, and enforcement will take place in the same way it does on any other road."
- Between December 2020 and December 2021 no enforcement action has been taken against any driver by Lancashire Police for exceeding a 20mph limit.
- Kent Police, a similar sized force to Lancashire, issued 11 Fixed Penalty Notices and 4 Summonses for exceeding a 20mph limit between December 2020 and December 2021. The Metropolitan Police have taken action against over 30,000 drivers for exceeding a 20mph limit in the same period, with over 38,000 additional offences currently ongoing.
- That the Police and Crime Commissioner for Lancashire, Andrew Snowden, has included Dangerous Driving in his Police and Crime Plan as a Priority for 2021-2025.

This Council believes:

- That speeding drivers should not have impunity in a 20mph zone, which is currently the case.
- That while education and warnings alone are not enough to curb the high level of dangerous driving within 20mph zones, there has been a severe lack of both, and that a multi-agency approach is needed to tackle the issue of education and enforcement.

This Council resolves:

That the Chief Executive and Leader of the Council will write to:

- The Chief Constable of Lancashire Police to ask that Lancashire Police start to enforce 20mph limits across Lancashire in the same manner as they enforce other speed limits.
- To the Lancashire Road Safety Partnership to ask them to give greater prominence to tackle the problem of speeding, particularly in 20mph limits and to ensure that enforcement action is taken where necessary.
- The Police and Crime Commissioner to ask him to (i) support the enforcement of 20mph limits, (ii) consider forming a much wider multi-agency action group involving others including Leaders of Lancashire's District Councils to tackle dangerous driving in 20mph zones and (ii) report back with a plan of action and timetable to this council as soon as practical.

The following friendly Amendment was proposed by County Councillor Charles Edwards in accordance with Standing Order B42:

This Council notes:

- Lancashire's guidance on 20mph limits states "The 20mph speed limits can and will be enforced in the same way that any other speed limit is. We are working closely with the police, and enforcement will take place in the same way it does on any other road."
- Between December 2020 and December 2021 no enforcement action has been taken against any driver by Lancashire Police for exceeding a 20mph limit.
- Kent Police, a similar sized force to Lancashire, issued 11 Fixed Penalty Notices and 4 Summonses for exceeding a 20mph limit between December 2020 and December 2021. The Metropolitan Police have taken action against over 30,000 drivers for exceeding a 20mph limit in the same period, with over 38,000 additional offences currently ongoing.
- That the Police and Crime Commissioner for Lancashire, Andrew Snowden, has included Dangerous Driving in his Police and Crime Plan as a Priority for 2021-2025. As part of this plan, he has commenced a review of the Lancashire Road Safety Partnership and has already agreed with the Chief Constable that enforcement in 20mph zones is a requirement.

This Council believes:

That while education and warnings alone are not enough to curb the high level of dangerous driving within 20mph zones, there has been a severe lack of both, and that a multi-agency approach is needed to tackle the issue of education and enforcement.

This Council resolves:

- (i) To participate fully in the review of the Lancashire Road Safety Partnership which will establish a clear set of guidelines to determine the enforcement in 20mph zones.
- (ii) That the Chief Executive and Leader of the Council will write to the Police and Crime Commissioner to note our support for his Police and Crime Plan and to ask him to keep Councillors informed on the progress of correcting the historical issues he inherited.

Following a brief adjournment, the original motion was withdrawn.

- 4. It was moved by County Councillor Jeff Couperthwaite and seconded by County Councillor Ash Sutcliffe that:

Lancashire County Council welcomes the recent announcement by Andrew Snowden, Police and Crime Commissioner for Lancashire, of his Police and Crime Plan which includes the largest investment into Lancashire Police in living memory, with a £300m, 10-year commitment to overhaul police critical infrastructure, including, police stations and training facilities, digital and cyber capabilities, alongside hundreds of extra police officers delivered through the Government's uplift programme.

Five key priorities were announced in the plan including Getting Tough on Anti-Social Behaviour, as well as commitments to Disrupting and Dismantling Organised Crime, Tackling Domestic Abuse and Sexual Violence, Cracking Down on Burglary and Robbery and Targeting Dangerous Drivers.

Last year Lancashire Constabulary received 96,000 reports of anti-social behaviour and this Council welcomes the Police and Crime Commissioner's commitment to 'Getting Tough' on this blight on our communities.

This Council:

- (i) Welcomes the Police and Crime Commissioner's Police and Crime Plan 2021 - 2025, particularly in tackling Anti-Social Behaviour.
- (ii) Requests the Chief Executive to write to Andrew Snowden, Police and Crime Commissioner for Lancashire, and invite him to present his Police and Crime Plan at a briefing for all Councillors, with a particular focus on his commitment to Getting Tough on Anti-Social Behaviour.

The following Amendment was proposed by County Councillor Azhar Ali and seconded by County Councillor Clifford:

ADD POINT (iii)

Ask the Chief Executive to write to the Home Secretary Priti Patel MP & the Chancellor Rishi Sunak MP to grant Lancashire the resources to replace the 600

police officers cut from Lancashire Constabulary due to government cuts over the last 10 years.

Following a period of debate, and in accordance with Standing Order B45(4), a recorded vote was taken. The names of the county councillors who voted for or against the Motion and those who abstained are set out below:

For (31)

Aldridge	Clifford	Fillis	Khan, H	Serridge
Ali	Collinge	Gibson	Khan, N	Snape
Arif	Cox	Hennessy	Mein	Tomlinson
Barnes	Dad	Hindle	Oakes	
Beavers	De Molfetta	Holgate	Pate	
Berry	Dowding	Howarth	Pattison	
Brown	Fewings	Iqbal	Potter	

Against (41)

Ashton	Gooch	Maxwell-Scott	Schofield	Westley
Bailey	Goulthorp	Mirfin	Shedwick	Whittam
Britcliffe	Hartley	Morris	Singleton	Williamson
Buckley	Haythornthwaite	O'Toole	Smith	Woollam
Burrows	Hind	Pope	Sutcliffe	Yates
Cheetham	Hurn	Rear	Swarbrick	
Clempson	Iddon	Rigby, S	Towneley	
Couperthwaite	Jones	Riggott	Turner	
Cullens	Kay	Salter	Vincent	

Abstain (0)

The Amendment was therefore LOST.

The substantive Motion was then put to the vote and was CARRIED. It was therefore:

Resolved: - That:

Lancashire County Council welcomes the recent announcement by Andrew Snowden, Police and Crime Commissioner for Lancashire, of his Police and Crime Plan which includes the largest investment into Lancashire Police in living memory, with a £300m, 10-year commitment to overhaul police critical infrastructure, including, police stations and training facilities, digital and cyber capabilities, alongside hundreds of extra police officers delivered through the Government's uplift programme.

Five key priorities were announced in the plan including Getting Tough on Anti-Social Behaviour, as well as commitments to Disrupting and Dismantling

Organised Crime, Tackling Domestic Abuse and Sexual Violence, Cracking Down on Burglary and Robbery and Targeting Dangerous Drivers.

Last year Lancashire Constabulary received 96,000 reports of anti-social behaviour and this Council welcomes the Police and Crime Commissioner's commitment to 'Getting Tough' on this blight on our communities.

This Council:

- (i) Welcomes the Police and Crime Commissioner's Police and Crime Plan 2021 - 2025, particularly in tackling Anti-Social Behaviour.
- (ii) Requests the Chief Executive to write to Andrew Snowden, Police and Crime Commissioner for Lancashire, and invite him to present his Police and Crime Plan at a briefing for all Councillors, with a particular focus on his commitment to Getting Tough on Anti-Social Behaviour.

Angie Ridgwell
Chief Executive and Director
of Resources

County Hall
Preston

Meeting of the Full Council
Meeting to be held on Thursday, 26 May 2022

Report submitted by: Head of Legal, Governance and Registration Services

Part A

Electoral Division affected:
(All Divisions);

Corporate Priorities:
N/A;

Non-Attendance of County Councillor

Contact for further information:
Dave Gorman, Tel: (01772) 534261, Senior Democratic Services Officer,
dave.gorman@lancashire.gov.uk

Brief Summary

This report asks Full Council to consider the non-attendance of County Councillor Alan Hosker at meetings of the council and committees.

Recommendation

Full Council is asked to consider approving the non-attendance of County Councillor Alan Hosker at meetings of the council and committees for reasons of illness, for the purposes of Section 85(1) of the Local Government Act 1972, until 13 October 2022.

Detail

Under Section 85(1) of the Local Government Act 1972, if a member of a local authority fails, throughout a period of six consecutive months from the date of his/her last attendance, to attend any meeting of the authority he/she shall cease to be a member of the authority unless the reasons for non-attendance are approved by the authority before the expiry of the six month period.

Due to illness, County Councillor Hosker last attended a meeting on 16 December 2021 and the six months will, therefore, expire on 16 June 2022 which is prior to the next meeting of Full Council on 14 July 2022. Full Council is, therefore, asked to consider approving the non-attendance of County Councillor Hosker for the purposes of Section 85(1) of the Local Government Act 1972, on the grounds of illness from 16 December 2021 until 13 October 2022.

Consultations

N/A

Implications:

This item has the following implications, as indicated:

Risk management

Without the approval of Full Council to the reason for non-attendance, County Councillor Hosker would cease to be a member of the county council.

Local Government (Access to Information) Act 1985

List of Background Papers

Paper	Date	Contact/Tel
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None

Reason for inclusion in Part II, if appropriate

N/A

Meeting of the Full Council
Meeting to be held on Thursday, 26 May 2022

Report submitted by: Head of Legal, Governance and Registration Services

Part A

Electoral Division affected:
None;

Corporate Priorities:
Delivering better services;

Report of the Cabinet (Part A) - Constitutional and Governance Updates
(Appendices 'A' and 'B' refer)

Contact for further information:
Craig Alker, Tel: (01772) 537997, Democratic Services Officer (Technical),
craig.alker@lancashire.gov.uk

Brief Summary

Attached at Appendix 'A' is the report considered by Cabinet on 5 May 2022 in respect of Constitutional and Governance Updates.

Also attached, at Appendix 'B', is the revised timetable of meetings for the period 1 June 2022 to 31 May 2023 inclusive, following the proposed changes to the scrutiny functions as set out at Appendix 'A'.

Recommendation

Following consideration of the recommendations of Cabinet in respect of Constitutional and Governance Updates, Full Council is asked to:

- (i) Approve the amendments to the constitution to reflect the changes to the Cabinet Member portfolio descriptions as set out at Annex '1' of Appendix 'A';
- (ii) Approve the proposals for the changes to the scrutiny function as set out at Appendix 'A';
- (iii) Subject to the approval of (ii), approve the revised timetable of Full Council, Cabinet and Committee meetings for the period 1 June 2022 to 31 May 2023 inclusive as set out at Appendix 'B'; and
- (iv) Approve the necessary amendments to the constitution to reflect the changes made to the title of Lead Member for Highways and Active Travel.

- | |
|---|
| (v) Approve the revised meeting frequency of the Political Governance Working Group to meet quarterly, to be a forum for matters relating to the political management of the authority. |
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Detail

Attached at Appendix 'A' is the report considered by Cabinet on 5 May 2022 in respect of Constitutional and Governance Updates.

At that meeting, Cabinet recommended that Full Council be asked to approve a series of recommendations. These recommendations were to:

- i. Approve the amendments to the constitution to reflect the changes to the Cabinet Member portfolio descriptions;
- ii. Approve the proposals for the changes to the scrutiny functions; and
- iii. Approve the necessary amendments to the constitution to reflect the changes made to the title of Lead Member for Highways and Active Travel.
- iv. Approve the revised meeting frequency of the Political Governance Working Group to meet quarterly, to be a forum for matters relating to the political management of the authority.

Subject to the approval of the proposals to the changes of the scrutiny function, attached at Appendix 'B' is the revised timetable of meetings for the period 1 June 2022 to 31 May 2023 inclusive to reflect the changes to the proposed scrutiny meetings.

Consultations

N/A

Implications:

This item has the following implications, as indicated:

Risk management

Risk management implications are set out in the report at Appendix 'A'.

**Local Government (Access to Information) Act 1985
List of Background Papers**

Paper	Date	Contact/Tel
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None

Reason for inclusion in Part II, if appropriate

N/A

Report to the Cabinet

Meeting to be held on Thursday, 5 May 2022

Report of the Head of Legal and Democratic Services

Part I

Electoral Division affected:
None;

Corporate Priorities:
Delivering better services;

Constitutional and Governance Updates (Appendices 'A' - 'D' refer)

Contact for further information:

Josh Mynott, Tel: (01772) 534580, Democratic and Member Services Manager,
josh.mynott@lancashire.gov.uk

Brief Summary

Cabinet is asked to consider a number of proposals in relation to the council's governance and committee arrangements, in the following areas:

- Cabinet Portfolios
- Cabinet Committee on Performance Improvement
- Scrutiny
- Political Governance Working Group
- Local Member Grants
- Lead Members

Recommendation

Cabinet is asked to:

- (i) Approve the amendments to the Cabinet Member portfolio descriptions as set out at Appendix 'A'.
- (ii) Recommend that Full Council approves to amend the constitution to reflect the changes to the portfolio descriptions.
- (iii) Approve that the Cabinet Committee on Performance Improvement be disestablished.
- (iv) Recommend to Full Council the proposals for changes to the scrutiny function as set out in the report.

- (v) Approve that decisions on Local Member Grants may be made by the Monitoring Officer where the local member has an interest that prevents them taking the decision.
- (vi) Approve that any funds left over in the Local Member Grant budget at year end over the £200 that each member can carry forward be allocated to schemes or projects designed to support looked after children and care leavers, with details of these allocations to be reported to the Corporate Parenting Board.
- (vii) Approve that the position of "Lead Member for Highways" be retitled "Lead Member for Highways and Active Travel" and recommend that Full Council approve the necessary amendments to the constitution to reflect this.

Detail

Cabinet is asked to consider a range of proposals relating to the committees and decision making arrangements of the county council, specifically in relation to the following areas:

- Cabinet Portfolios
- Cabinet Committee on Performance Improvement
- Scrutiny
- Political Governance Working Group
- Local Member Grants
- Champions and Lead Members

Some of these are matters for Cabinet itself to determine, but others require Full Council approval. In these latter cases, Cabinet is asked to make a recommendation to Full Council to consider at the Annual General Meeting in May.

Cabinet Portfolios

The Scheme of Delegation to Cabinet Members sets out the areas of responsibility for each Cabinet portfolio. This is regularly reviewed to ensure that the descriptions of the portfolios and the areas covered remain relevant and up to date.

Attached at Appendix 'A' are the proposed updated responsibility areas. There are no changes to the portfolios themselves, only amendments to the descriptions. The portfolios have been ordered to reflect lines of accountability with the proposed new scrutiny committees, as outlined elsewhere in this report.

Cabinet is asked to approve the changes and ask Full Council to amend the constitution accordingly.

Cabinet Committee on Performance Improvement

The Cabinet Committee on Performance Improvement is a committee of the Cabinet with the remit to oversee the council's performance monitoring arrangements and influence and monitor progress against the corporate priorities.

Following the refresh of the corporate priorities, it is felt that these objectives would be better served by returning these functions to Cabinet itself, which would both give performance a higher profile and allow it to be considered by all Cabinet Members alongside financial and other information which is already regularly reported to Cabinet.

It is therefore proposed that the Cabinet Committee on Performance Improvement be disestablished, and its functions delivered by Cabinet.

Scrutiny

Amongst the recommendations in the Corporate Peer Challenge (the "Peer Review") undertaken in October 2021 was a suggestion that the council should:

"Review the Council's approach to Overview and Scrutiny. Look at how Overview and Scrutiny can have increased impact both in terms of policy development and accountability".

In addition, the recent Councillor survey sought views from councillors on scrutiny. Amongst the key issues identified were a need for better and more effective work planning, better engagement with Cabinet, and further training.

Cabinet is therefore now invited to consider a proposed new structure and approach to scrutiny and make recommendations to Full Council. The proposals include four service area base committees and the creation of a new "Management Board" to oversee the work and performance of scrutiny. The Chair of the Management Board will be drawn from the four chairs of the service area committees. This new position will not receive a Special Responsibility Allowance.

These proposals are intended to deliver a number of improvements, including:

1. To ensure scrutiny work planning is better structured and reflects the council's corporate priorities.
2. To make it clearer which committee is responsible for which service, function or issue.
3. To enhance engagement between Cabinet and Scrutiny.
4. To streamline the "Call In" process by giving responsibility for handling all Call Ins to the Management Board.
5. To raise the profile of scrutiny and ensure it is influencing decisions about services to the people of Lancashire.

Attached at Appendix 'B' is the proposed structure for scrutiny, showing the suggested membership and areas of responsibility for each committee.

As part of these proposals, it is proposed to disestablish two current working groups of scrutiny – the Budget Scrutiny Review Panel and the Member Development Working Group, with these functions being given instead to the Management Board.

Appendix 'C' is the proposed new Terms of Reference for the 5 committees.

Appendix 'D' is a Cabinet/Scrutiny protocol, setting out how the Cabinet and Scrutiny committees should engage with each other, and the responsibilities on either side. This is intended to add clarity to the arrangements as well as emphasising the intention to ensure that there is a positive and productive working relationship.

Discussions have been held with the Local Government Association about a bespoke training programme for county councillors and officers that could support this new approach, to be delivered over the summer.

Cabinet is asked to consider these proposals and recommend them to Full Council.

Political Governance Working Group

The Political Governance Working Group is a cross party working group established by Full Council. At present, it meets on an ad hoc basis. As part of these wider reforms, it is proposed that arrangements are made for this group to meet quarterly to be a forum for matters relating to the political management of the authority and for regular engagement between political groups and key officers.

Some of the feedback from the recent Councillor Survey indicates that there were areas for improvement in how the organisation can ensure that information and support provided for councillors is being well communicated and well used. Regular meetings of this forum will help to address this issue.

Cabinet is therefore asked to recommend this proposal to Full Council.

Local Member Grants

Local Member Grants were relaunched in January 2022, and have proved to be an effective and successful programme to help councillors support their local communities.

Two minor changes are proposed to the scheme for future years

1. Currently, where a Councillor has a pecuniary interest in a grant funding decision, the decision is made on their behalf by the Cabinet Member for Community and Cultural Services and the Leader of the Council. As the grants are generally relatively low value and non-controversial, it is proposed that authority to make these decisions instead be given to the Director of Corporate Services, as Monitoring Officer.

2. Councillors are currently able to "carry over" up to £200 at the end of the year if they have not been able to allocate their full grant. In some cases, and for a variety of reasons, Councillors will sometimes have more than that left in their budget, and

any left over above the £200 simply goes unallocated and is an underspend on the budget. In order to ensure that the full amount of money agreed by Full Council for the scheme is spent in line with the general objectives and in support of the corporate priorities, it is proposed that for this year and future years, any money held by councillors above the £200 they may carry over is allocated to schemes or projects to benefit Looked After Children and Care Leavers. Officers supporting these groups will be asked to identify appropriate uses for the funding, and this will be reported to the Corporate Parenting Board. The unspent amount this year is £6,375.

Cabinet is therefore asked to approve these two amendments to the scheme.

Lead Members

In 2021, the Independent Remuneration Panel recommended that, to increase transparency, consideration should be given to how the work of Lead Members could be better communicated and understood. To address this issue, it is proposed that Lead Members be asked to provide an Annual Report on their activities to Cabinet, and then to Full Council.

It is also proposed that, to better reflect the areas of responsibility, the role of Lead Member for Highways is re-titled "Lead Member for Highways and Active Travel".

Consultations

N/A

Implications:

This item has the following implications, as indicated:

Risk management

The changes are intended to ensure that the council's governance arrangements remain robust. These arrangements ensure that the council continues to meet its statutory responsibilities in relation to scrutiny.

List of Background Papers

Paper	Date	Contact/Tel
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None

Reason for inclusion in Part II, if appropriate

N/A

Cabinet Responsibilities

Leader

Responsible for:

- Governance
- Legal
- Corporate Communications
- Corporate Strategy
- External Relations
- Performance
- Business Continuity

Cabinet Member for Resources, HR and Property (Deputy Leader)

Responsible for:

- Finance, Procurement and Treasury Management
- Property, Land and Buildings
- Asset and Facilities Management
- External Funding
- Human Resources
- Partnerships and Companies
- Member Support
- Appointments to Outside Bodies

Cabinet Member for Community and Cultural Services

Responsible for:

- Cultural Services including Libraries, Museums and Archives
- Community Safety and Domestic Abuse
- Equalities, Community Cohesion, Counter Terrorism and Prevent
- Refugee Integration and Welfare Rights
- Customer Access and Digital Services
- Registrations and Coroners Services
- Voluntary, Community and Faith Sector
- Parish and Town Councils

Cabinet Member for Environment and Climate Change

Responsible for:

- Climate Change
- Nature Recovery, Biodiversity and Environment Strategies
- Local Air Quality Management
- Waste Management and Recycling
- Flood Risk Management
- Rural affairs including the County Council Countryside Sites and Area of Outstanding Natural Beauty
- Public Rights of Way
- Planning, Archaeology and Development Control

Cabinet Member for Economic Development and Growth

Responsible for:

- Economic Development and Growth
- Levelling Up and Regional Affairs
- Strategic Investment, Major Projects and Infrastructure
- Economic Partnerships
- Place-Making and Regeneration
- Business Support and Collaboration
- Tourism and the Visitor Economy

Cabinet Member for Highways and Transport

Responsible for:

- Highways Asset Management
- Roads, Bridges/Structures, Street Lighting and Highway Drainage
- Network Management, Traffic Control Systems and Parking
- Traffic Safety Policy and Lancashire Road Safety Partnership
- Public Transport Policy including Transport for the North
- Local Transport Planning
- Active Travel

Cabinet Member for Children and Families

To act as the statutory Lead Member for Children's Services across children's social care and education services.

Responsible for:

- Early Help, Family Hubs and Start for Life
- Children's Social Care
- Fostering and Adoption Services
- Corporate Parenting
- Youth Justice Services
- Young People's Services and Engagement

Cabinet Member for Education and Skills

Responsible for:

- Early Years and Childcare Provision
- Pupil Place Planning, Welfare and Safeguarding Children
- Special Educational Needs and Disability
- School Performance
- School Transport
- School Governor Support
- Schools Condition and Capital Programme
- Further, Higher, Technical and Adult Education
- Lifetime Skills and Apprenticeships

Cabinet Member for Health and Wellbeing

Responsible for:

- Public Health
- Health and Wellbeing Strategy
- Health and Social Care Joint Strategic Needs Assessment
- The Lancashire Health and Wellbeing Board
- Emergency Preparedness, Health & Safety and Resilience
- Trading Standards and Scientific Services
- Healthwatch

Cabinet Member for Adult Social Care

Responsible for:

- Adult Social Care
- Working with NHS and other partners
- Safeguarding Adults and Quality Assurance
- Find, Develop and Commission Care
- Care Market Sustainability, Supply and Quality
- Care Services Delivery including In-house and Independent Provision

Scrutiny Management Board

- Chair – CON – to be drawn from amongst the Chairs of the four service scrutiny committees, Deputy – CON
- Membership – 12: 7C, 4L, 1 LD or G
- Functions: Oversee scrutiny; work planning; budget scrutiny ; Call Ins; Member Development; Approve working groups & Statutory Health Joint Committees
- Frequency of meetings: Quarterly

Health and Adult Services Scrutiny Committee

- Chair – CON
- Deputy – LAB (not Ldr or Dep. Ldr)
- 6-weekly meetings

Membership: 24

7C, 5L, 12 non-voting co-opteds (1 from each district council)

Functions:

- Statutory Health (Adult's and Children's)
- Adult Services
- Public Health

Health Scrutiny Steering Group

- Same Chair/Deputy as committee
- 6-weekly meetings
- Informal, to help manage committee's workload

Corporate Priority:

Caring for the Vulnerable

Children, Families and Skills Scrutiny Committee

- Chair – CON
- Deputy – LAB (not Ldr or Dep. Ldr)
- 6-weekly meetings

Membership: 23

11C, 4L, 1LD or G, 5 statutory voting co-opteds, 2 non-voting co-opteds (Youth Council)

Functions:

- Children's Social Care
- Children's Services
- Education and skills

Corporate Priority:

Caring for the Vulnerable

Environment, Economic Growth and Transport Scrutiny Committee

- Chair – CON
- Deputy – CON
- 6-weekly meetings

Membership: 12

7C, 4L, 1LD or G

Functions:

- Climate change
- Environment
- Highways and transport
- Economic development and growth

Corporate Priority:

Protecting our Environment and Supporting Economic Growth

Community, Cultural and Corporate Services Scrutiny Committee

- Chair – CON
- Deputy – CON
- 6-weekly meetings

Membership:12

7C, 5L

Functions:

- Cultural Services
- Community Services
- Crime and Disorder (Community Safety Partnership – statutory function)
- Corporate Services including: Communications, Digital Services, Customer Access Services, Facilities Management, Asset Management, Procurement and Democratic Services.

Corporate Priority:

Delivering Better Services

Annex 3

Overview and Scrutiny Committees

The county council has established the following Overview and Scrutiny Committees:

Committee	Responsibility	Membership	Meeting Frequency
Scrutiny Management Board	The overall management, coordination and monitoring of Overview and Scrutiny, to ensure the general effectiveness and development of the county council's Overview and Scrutiny Committees for the benefit of the people of Lancashire.	12 County Councillors, including the 4 Chairs of the other Overview and Scrutiny Committees	Quarterly
Health and Adult Services Scrutiny Committee	To review and scrutinise any matter relating to the planning, provision and operation of the health service in the area, and to review and scrutinise county council Adult Services and Public Health. Statutory responsibility for scrutiny of NHS proposals for a substantial development or variation relating to both adults and children's health in Lancashire.	12 County Councillors, plus 12 non-voting co-opted members nominated by the 12 district councils	Every six weeks
Children, Families and Skills Scrutiny Committee	To review and scrutinise county council's children's services functions and other matters affecting children, young people and families. To satisfy the statutory responsibilities related to education functions of a Children's Services Authority.	16 County Councillors, 5 voting co-opted members (comprising 3 church representatives and 2 parent governor representatives) who shall have voting rights in relation to any education functions which are the responsibility of the Cabinet, and two non-voting co-opted members representing the Youth Council	Every six weeks

Environment, Economic Growth, and Transport Scrutiny Committee	To review and scrutinise the work of the county council and external organisations on matters relating to the environment and climate change, economic development and growth, and highways and transport.	12 County Councillors	Every six weeks
Community, Cultural, and Corporate Services Scrutiny Committee	To review and scrutinise the work of the county council and external organisations on matters relating to community safety and cohesion, and county council support services.	12 County Councillors	Every six weeks

Scrutiny Management Board Terms of Reference

1. To consider matters relating to the general effectiveness and development of Overview and Scrutiny in the authority, including training for councillors and co-opted members.
2. To coordinate and agree the work programmes of all Overview and Scrutiny Committees, including consideration of any requests made by committee members and co-opted members, and to refer any forthcoming decisions or issues to the relevant Overview and Scrutiny Committee as appropriate.
3. To regularly liaise with Cabinet Members on Overview and Scrutiny matters, policy development, and potential areas of interest to ensure the work of Overview and Scrutiny supports the county council's corporate priorities.
4. To monitor actions and responses to the recommendations of Overview and Scrutiny Committees.
5. To report and make recommendations to the Full Council on the Overview and Scrutiny Committees' working arrangements, including an Overview and Scrutiny Annual Report at the Annual General Meeting.
6. To consider requests from the other Overview and Scrutiny Committees on the establishment of task groups, and to establish task groups, working groups, and panels as necessary.
7. To establish joint working arrangements with district councils and other neighbouring authorities, including discretionary and mandatory joint committees

to exercise the statutory function of joint health scrutiny committees under the NHS Act 2006.

8. To recommend the Full Council to co-opt persons with appropriate expertise to an Overview and Scrutiny Committee, without voting rights.
9. To review and scrutinise proposals made by the cabinet in relation to the county council's budget
10. To consider requests for "Call In" in accordance with the Procedural Standing Orders (Appendix C, Section E – Overview and Scrutiny of the Constitution).
11. To request a report by the Cabinet to Full Council where a decision which was not treated as being a key decision has been made, and an Overview and Scrutiny Committee is of the opinion that the decision should have been treated as a key decision.
12. To oversee wider member training and development arrangements and opportunities and make recommendations to the relevant Cabinet Member
13. To review decisions made, or other action taken, in connection with the discharge of any functions which are undertaken by the Cabinet collectively or, in the case of urgent decisions which cannot await a Cabinet meeting, by the Leader of the County Council (or in their absence the Deputy Leader) and the relevant Cabinet Members, or Cabinet committees.
14. To make reports or recommendations to the Full Council, the Cabinet, the Leader, Deputy Leader, or other Cabinet Members as necessary, or Cabinet committees with respect to the discharge of any functions which are undertaken by them or in respect of any functions which are not the responsibility of the Cabinet.
15. To hold general policy reviews and to assist in the development of future policies and strategies (whether requested by the Full Council or the Cabinet, individual Cabinet Members, Cabinet committees, or decided by the Overview and Scrutiny Committee itself) and, after consulting with any appropriate interested parties, to make recommendations to the Cabinet, individual Cabinet Members, Cabinet committees, Full Council, or external organisations as appropriate.
16. To invite to any meeting of the committee and permit to participate in discussion and debate, but not to vote, any person not a County Councillor or any external body whom the committee considers would assist it in carrying out its functions.
17. To require any Councillor, an Executive Director, or a senior officer nominated by them to attend any meeting of the committee to answer questions and discuss issues.

Health and Adult Services Scrutiny Committee

Areas of responsibility

- Adult Services
- Public Health
- Functions in relation to the Scrutiny of NHS services as set out in the NHS Act 2012

In relation to the above areas of work, the Committee's functions are as follows:

1. To review decisions made, or other action taken, in connection with the discharge of any functions which are undertaken by the Cabinet collectively or, in the case of urgent decisions which cannot await a Cabinet meeting, by the Leader of the County Council (or in their absence the Deputy Leader) and the relevant Cabinet Members, or Cabinet committees.
2. To make reports or recommendations to the Full Council, the Cabinet, the Leader, Deputy Leader, or other Cabinet Members as necessary, or Cabinet committees with respect to the discharge of any functions which are undertaken by them or in respect of any functions which are not the responsibility of the Cabinet.
3. To hold general policy reviews and to assist in the development of future policies and strategies (whether requested by the Full Council or the Cabinet, individual Cabinet Members, Cabinet committees, or decided by the Overview and Scrutiny Committee itself) and, after consulting with any appropriate interested parties, to make recommendations to the Cabinet, individual Cabinet Members, Cabinet committees, Full Council, or external organisations as appropriate.
4. To request the Scrutiny Management Board to establish task groups, working groups and panels as necessary.
5. To request the Scrutiny Management Board to establish, as necessary, joint working arrangements with district councils and other neighbouring authorities.
6. To invite to any meeting of the committee and permit to participate in discussion and debate, but not to vote, any person not a County Councillor or any external body whom the committee considers would assist it in carrying out its functions.
7. To require any Councillor, an Executive Director, or a senior officer nominated by them to attend any meeting of the committee to answer questions and discuss issues.
8. To scrutinise matters relating to Public Health and Adult Services delivered by the county council, the National Health Service (NHS), and other relevant partners (as set out in the portfolios for Health and Wellbeing, and Adult Social Care).

9. In reviewing any matter relating to the planning, provision, and operation of the health service in the area, to invite interested parties to comment on the matter and take account of relevant information available, particularly that provided by the Local Healthwatch.
10. In the case of contested NHS proposals for substantial service changes, to take steps to reach agreement with the NHS body.
11. In the case of contested NHS proposals for substantial service changes where agreement cannot be reached with the NHS, to refer the matter to the relevant Secretary of State.
12. To refer to the relevant Secretary of State any NHS proposal which the committee feels has been the subject of inadequate consultation.
13. To draw up a forward programme of health scrutiny in consultation with other local authorities, NHS partners, the Local Healthwatch, and other key stakeholders.
14. To acknowledge within 20 working days to referrals on relevant matters from the Local Healthwatch or Local Healthwatch contractor, and to keep the referrer informed of any action taken in relation to the matter.
15. To require responsible persons as defined in The Local Authority (Public Health, Health and Wellbeing Boards and Health Scrutiny) Regulations 2013 to provide information and to attend before the committee to answer questions
16. To invite the chairs, non-executive directors, and any officer of local NHS bodies to appear before the committee to answer questions or give evidence.
17. To establish and make arrangements for a Health Steering Group, the main purpose of which to be to manage the workload of the full committee more effectively in the light of the increasing number of changes to health services.

Children, Families and Skills Scrutiny Committee

Areas of responsibility

- Children's Social Care
- Children's Services
- Education and skills

In relation to the above areas of work, the Committee's functions are as follows:

1. To review decisions made, or other action taken, in connection with the discharge of any functions which are undertaken by the Cabinet collectively or, in the case of urgent decisions which cannot await a Cabinet meeting, by the Leader of the County Council (or in their absence the Deputy Leader) and the relevant Cabinet Members, or Cabinet committees.
2. To make reports or recommendations to the Full Council, the Cabinet, the Leader, Deputy Leader, or other Cabinet Members as necessary, or Cabinet committees with respect to the discharge of any functions which are undertaken by them or in respect of any functions which are not the responsibility of the Cabinet.
3. To hold general policy reviews and to assist in the development of future policies and strategies (whether requested by the Full Council or the Cabinet, individual Cabinet Members, Cabinet committees, or decided by the Overview and Scrutiny Committee itself) and, after consulting with any appropriate interested parties, to make recommendations to the Cabinet, individual Cabinet Members, Cabinet committees, Full Council, or external organisations as appropriate.
4. To request the Scrutiny Management Board to establish task groups, working groups and panels as necessary.
5. To request the Scrutiny Management Board to establish, as necessary, joint working arrangements with district councils and other neighbouring authorities.
6. To invite to any meeting of the committee and permit to participate in discussion and debate, but not to vote, any person not a County Councillor or any external body whom the committee considers would assist it in carrying out its functions.
7. To require any Councillor, an Executive Director, or a senior officer nominated by them to attend any meeting of the committee to answer questions and discuss issues.
8. To fulfil all the statutory functions of an Overview and Scrutiny Committee as they relate to education functions of a Children's Services Authority.

Environment, Economic Growth, and Transport Scrutiny Committee

Areas of responsibility

- Climate change
- Environment
- Highways and transport
- Economic development and growth

In relation to the above areas of work, the Committee's functions are as follows:

1. To review decisions made, or other action taken, in connection with the discharge of any functions which are undertaken by the Cabinet collectively or, in the case of urgent decisions which cannot await a Cabinet meeting, by the Leader of the County Council (or in their absence the Deputy Leader) and the relevant Cabinet Members, or Cabinet committees.
2. To make reports or recommendations to the Full Council, the Cabinet, the Leader, Deputy Leader, or other Cabinet Members as necessary, or Cabinet committees with respect to the discharge of any functions which are undertaken by them or in respect of any functions which are not the responsibility of the Cabinet.
3. To hold general policy reviews and to assist in the development of future policies and strategies (whether requested by the Full Council or the Cabinet, individual Cabinet Members, Cabinet committees, or decided by the Overview and Scrutiny Committee itself) and, after consulting with any appropriate interested parties, to make recommendations to the Cabinet, individual Cabinet Members, Cabinet committees, Full Council, or external organisations as appropriate.
4. To request the Scrutiny Management Board to establish task groups, working groups and panels as necessary.
5. To request the Scrutiny Management Board to establish, as necessary, joint working arrangements with district councils and other neighbouring authorities.
6. To invite to any meeting of the committee and permit to participate in discussion and debate, but not to vote, any person not a County Councillor or any external body whom the committee considers would assist it in carrying out its functions.
7. To require any Councillor, an Executive Director, or a senior officer nominated by them to attend any meeting of the committee to answer questions and discuss issues.
8. To review and scrutinise activities undertaken by authorities of flood risk management functions or coastal erosion risk management functions which may affect Lancashire.

Community, Cultural, and Corporate Services Scrutiny Committee

Areas of responsibility

- Cultural Services
- Community Services
- Crime and Disorder (Community Safety Partnership – statutory function)
- Corporate Services including: Communications, Digital Services, Customer Access Services, Facilities Management, Asset Management, Procurement and Democratic Services.

In relation to the above areas of work, the Committee's functions are as follows:

1. To review decisions made, or other action taken, in connection with the discharge of any functions which are undertaken by the Cabinet collectively or, in the case of urgent decisions which cannot await a Cabinet meeting, by the Leader of the County Council (or in their absence the Deputy Leader) and the relevant Cabinet Members, or Cabinet committees.
2. To make reports or recommendations to the Full Council, the Cabinet, the Leader, Deputy Leader, or other Cabinet Members as necessary, or Cabinet committees with respect to the discharge of any functions which are undertaken by them or in respect of any functions which are not the responsibility of the Cabinet.
3. To hold general policy reviews and to assist in the development of future policies and strategies (whether requested by the Full Council or the Cabinet, individual Cabinet Members, Cabinet committees, or decided by the Overview and Scrutiny Committee itself) and, after consulting with any appropriate interested parties, to make recommendations to the Cabinet, individual Cabinet Members, Cabinet committees, Full Council, or external organisations as appropriate.
4. To request the Scrutiny Management Board to establish task groups, working groups and panels as necessary.
5. To request the Scrutiny Management Board to establish, as necessary, joint working arrangements with district councils and other neighbouring authorities.
6. To invite to any meeting of the committee and permit to participate in discussion and debate, but not to vote, any person not a County Councillor or any external body whom the committee considers would assist it in carrying out its functions.
7. To require any Councillor, an Executive Director, or a senior officer nominated by them to attend any meeting of the committee to answer questions and discuss issues.
8. To review and scrutinise issues, services or activities carried out by external organisations including public bodies, Parish and Town Councils, the voluntary and private sectors, partnerships, and traded services which affect Lancashire or its residents.
9. To review and scrutinise the operation of the Crime and Disorder Reduction Partnership in Lancashire in accordance with the Police and Justice Act 2006 and make reports and recommendations to the responsible bodies as appropriate.
10. To co-opt additional members in accordance with the Police and Justice Act 2006 if required, and to determine whether those co-opted members should be voting or non-voting.

Cabinet Scrutiny Protocol

Introduction

Effective scrutiny relies not just on the work of Scrutiny members, but also on positive and constructive engagement with the Cabinet.

Objectives

1. To promote a strong organisational culture of mutual respect, trust, and openness between the Cabinet and Scrutiny members with a view to ensuring service improvements.
2. To enable Cabinet members Scrutiny members to fully understand their roles and responsibilities in relation to the scrutiny function and its powers.
3. To set out principles of engagement between Cabinet members and Scrutiny members including procedures to mitigate any differences of opinion and manage disagreement and debate.

Principles of engagement

The following principles of engagement highlight scrutiny's powers and sets out the expectations required of all parties in delivering an effective scrutiny function.

Cabinet members should:

1. Attend scrutiny meetings when required including special meetings (call-in) and work programming sessions to answer questions and discuss issues where required to do so (or in their absence, the relevant lead member).
2. Provide information including performance, financial and risk information where required to do so.
3. Recognise scrutiny's independent and non-partisan role
4. Ensure the Cabinet's priorities are communicated to scrutiny to inform work planning to ensure that it is adding value.
5. Keep scrutiny chairs and deputies and support officers informed of the outlines of major decisions as they are being developed, to allow for discussion of scrutiny's potential involvement in policy and strategy development.
6. Provide a clear written response to scrutiny recommendations within two months of receipt.

Scrutiny members including co-opted members should:

1. Engage with and support the scrutiny function and its priorities.
2. Take responsibility for their role by acting independently and in a non-partisan capacity.
3. Provide an environment conducive to effective scrutiny by setting and maintaining a strong culture of mutual respect.
4. Hold the Cabinet to account on decisions or other action taken.
5. Not view the call-in process as a party-political tool or as a substitute for early involvement in the decision-making process.

6. Work proactively to identify any potential contentious issues and plan how to manage them.
7. Amplify the voices and concerns of the people of Lancashire.
8. Assist in the development of work programmes in consultation with Cabinet members and officers.
9. Provide constructive challenge and not a de facto opposition to the Cabinet.
10. Share key findings, drafts of scrutiny reports and recommendations with Cabinet members and officers to ensure no surprises.

Compliance with the protocol and mediation

To support the wider aim of promoting a strong organisational culture with scrutiny and good governance, the oversight of compliance will be managed in the following ways:

1. Matters relating to compliance with the protocol and the scrutiny function's powers not being adhered to can be raised by any councillor and should be brought to the attention of the county council's Statutory Scrutiny Officer and Monitoring Officer for consideration and action.
2. Where disagreement or breakdown in relations occurs between scrutiny and the Cabinet, the scrutiny committee should refer the matter to the Chief Executive, Monitoring Officer, and the Statutory Scrutiny Officer together with the relevant scrutiny Chair and Cabinet member and the Leader of the Council to reach an agreement.

Lancashire County Council Timetable of Meetings 2022/23
Revised

		JUN '22	JUL '22	AUG '22	SEP '22	OCT '22	NOV '22	DEC '22	JAN '23	FEB '23	MAR '23	APR '23	MAY '23
Audit, Risk and Governance Committee (w)	2.00 pm Monday		25			17			30			24	
Cabinet (w)	2.00 pm Thursday	9	7		8	6	3	1	19	2	2	6	4
Children, Families and Skills Scrutiny Committee (w)	10.30 am Wednesday		6		13*	26	30		11	22		5	10
Community, Cultural and Corporate Services Scrutiny Committee (w)	10.30am Thursday		4*		29		10	13* at 2.00pm	16*		9	13	
Corporate Parenting Board	6.00pm Tues/Weds/Thur		21st at 1.30pm		20		23		12		14		10
Development Control Committee (w)	10.30 am Wednesday	8	20		7	19		7	18		1	26	
Employment Committee (w)	1.00pm Thursday		5*		7*		24		12		9		11
Environment, Economic Growth and Transport Scrutiny Committee (w)	10.30am Thursday	30			15	20		8	26		16	27	
Full Council (w)	1.00pm Thursday		14			13		15		9 (B) 23			25(AGM)
Health and Adult Services Scrutiny Committee (w)	10.30am Wednesday		13		21		2	14		1	22		3
Lancashire Health and Wellbeing Board (w)	2.00pm Tuesday		19		6		15		24		7		9
Pension Fund Committee (w)	10.30am Friday	17			16		25				10		
Political Governance Working Group	10am Wednesday	15			22*				18 at 2.00pm			12	
Regulatory Committee (w)	10.30am Wednesday	22			14		16		25		8		
Scrutiny Management Board (w)	2.00pm Tuesday	14	26			4			10			18	

* = Change of day

B = Budget

(w) = Meeting is webcast

AGM = Annual General Meeting

Meeting of the Full Council
Meeting to be held on Thursday, 26 May 2022

Report submitted by: Head of Legal, Governance and Registration Services

Part A

Electoral Division affected:
N/A;

Corporate Priorities:
Delivering better services;

Report of the Audit, Risk and Governance Committee - Members' and Co-opted Members' Code of Conduct

Contact for further information:
Hannah Race, Tel: (01772) 530655, Senior Democratic Services Officer,
hannah.race@lancashire.gov.uk

Brief Summary

This report presents the recommendation of the Audit, Risk and Governance Committee from its meeting on 25 April 2022, regarding the Members' and Co-opted Members' Code of Conduct.

Recommendation

Full Council is asked to consider the recommendation of the Audit, Risk and Governance Committee and approve that:

- (i) The threshold at which councillors must declare gifts and hospitality offered or received in their roles as councillors be increased from £25 to £50; and
- (ii) Subject to (i) above, the Director of Corporate Services be authorised to make the consequential changes to the county council's Constitution.

Detail

At its meeting on 25 April 2022, the Audit, Risk and Governance Committee considered the findings of the Political Governance Working Group's review of the Code of Conduct for Councillors.

At that meeting, the Audit, Risk and Governance Committee supported the recommendation of the Political Governance Working Group to retain the existing Code of Conduct, and resolved that Full Council be recommended to approve that

the threshold at which councillors must declare gifts and hospitality offered or received in their role as councillors be increased from £25 to £50.

Full Council is therefore asked to consider the recommendation of the Audit, Risk and Governance Committee.

**Local Government (Access to Information) Act 1985
List of Background Papers**

Paper	Date	Contact/Tel
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None

Reason for inclusion in Part II, if appropriate

N/A

Meeting of the Full Council
Meeting to be held on Thursday, 26 May 2022

Report submitted by: Head of Legal, Governance and Registration Services

Part A

Electoral Division affected:
N/A;

Corporate Priorities:
Delivering better services;

Report of the Audit, Risk and Governance Committee - Code of Corporate Governance 2022/23

(Appendix 'A' refers)

Contact for further information:

Hannah Race, Tel: (01772) 530655, Senior Democratic Services Officer,
hannah.race@lancashire.gov.uk

Brief Summary

This report presents the recommendation of the Audit, Risk and Governance Committee from its meeting held on 25 April 2022, regarding the updated Code of Corporate Governance for 2022/23.

Recommendation

Full Council is asked to consider the recommendation of the Audit, Risk and Governance Committee and approve the updated Code of Corporate Governance for 2022/23, as presented.

Detail

Attached at Appendix 'A' is the report **The Council's Annual Governance Statement 2021/22 and Code of Corporate Governance 2022/23**, which was considered by the Audit, Risk and Governance Committee at its meeting held on 25 April 2022.

At that meeting, the Audit, Risk and Governance Committee resolved that Full Council be recommended to approve the updated Code of Corporate Governance for 2022/23, as presented at Appendix 'B' to the original report and as attached to this report at Annex 1. (Please note, Appendix 'A' to the original report is not reproduced here as it does not form part of the recommendation to Full Council).

Full Council is therefore asked to consider the recommendation of the Audit, Risk and Governance Committee.

**Local Government (Access to Information) Act 1985
List of Background Papers**

Paper	Date	Contact/Tel
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None

Reason for inclusion in Part II, if appropriate

N/A

Appendix A

Audit, Risk and Governance Committee

Meeting to be held on Monday, 25 April 2022

Electoral Division affected: (All Divisions);
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The Council's Annual Governance Statement 2021/22 and Code of Corporate Governance 2022/23

(Appendices 'A' - 'B' refer)

Contact for further information:

Paul Bond, Head of Legal, Governance and Registrars, Tel: 01772 534676

paul.bond@lancashire.gov.uk

Executive Summary

The county council is required to produce and approve an Annual Governance Statement which is included in its annual statement of accounts. For the financial year 2021/22 the Annual Governance Statement will again cover the governance arrangements put in place to respond to the coronavirus pandemic.

A draft Annual Governance Statement is presented for the Committee's consideration at Appendix 'A'. However, the Annual Governance Statement will also include the Pension Fund Governance Statement once this is approved by the Pension Fund Committee.

In addition, Full Council in July 2016 approved a new Code of Corporate Governance for the county council that reflected new guidance from the Chartered Institute of Public Finance and Accountancy (CIPFA) and the Society of Local Authority of Chief Executives (SOLACE). Full Council also agreed that the Code would be reviewed on an annual basis.

Therefore, the Committee is asked to consider the updated Code of Corporate Governance and whether it wishes to recommend any changes to Full Council. The updated Code of Corporate Governance is presented at Appendix 'B'.

Recommendation

The Committee is asked to:

- i) Consider and approve the draft Annual Governance Statement for 2021/22 for inclusion in the council's statement of accounts;
- ii) Note that the Pension Fund Governance Statement, as approved by the Pension Fund Committee, will form part of the council's Annual Governance Statement;

- iii) Note that the Annual Governance Statement will be signed by the Chief Executive and Director of Resources (S151) and the Leader of the Council; and
- iv) Consider the updated Code of Corporate Governance and any amendments it wishes to recommend to Full Council for approval.

Background and Advice

Lancashire County Council is responsible for ensuring that its business is conducted in accordance with the law and proper standards, and that public money is safeguarded, properly accounted for, and used economically, efficiently, and effectively. The council also has a duty under the Local Government Act 1999 to make arrangements to secure continuous improvement in the way in which its functions are exercised, having regard to a combination of economy, efficiency and effectiveness.

Covid-19

In discharging this overall responsibility, the council is responsible for putting in place proper arrangements for the governance of its affairs and facilitating the effective exercise of its functions, including arrangements for the management of risk. This year, the Covid-19 crisis continued to bring unprecedented challenges for local government and the county council has sought to minimise disruption to the services we deliver.

The county council also needs to ensure that the Annual Governance Statement is current at the time of its publication, so it is essential therefore that the Annual Governance Statement reflects the impact of the Covid-19 pandemic on governance. Therefore, a second conclusion on the adequacy of governance arrangements during this period will be included, to make clear the impact.

Pension Fund

The Chartered Institute for Public Finance and Accountancy (CIPFA) guidance relating to Local Government Pension Scheme Fund Accounts 2020/21 states that in England, where the pension fund accounts form part of the administering authority's statement of accounts, the Annual Governance Statement should also cover the pension fund. Therefore, this year the Pension Fund Governance Statement will be included rather than published as a separate document. The Pension Fund Committee will consider the Pension Fund Governance Statement and, once approved, it will form part of the council's Annual Governance Statement that is published in the statement of accounts.

Annual Governance Statement

The Committee is asked to consider and approve the draft Annual Governance Statement presented at Appendix 'A', to be included in the council's annual statement of accounts for 2021/22. The Committee is also asked to note the arrangements in relation to the Pension Fund Governance Statement, as set out above.

The final Annual Governance Statement will be signed by the Chief Executive and Director of Resources (S151) and the Leader of the Council and published on the council's website.

Code of Corporate Governance

In July 2016, the Full Council approved a new Code of Corporate Governance for the county council and agreed that the Code would be reviewed by the county council every year.

The Code is based on new best practice guidance from the Chartered Institute for Public Finance and Accountancy (CIPFA) and the Society of Local Authority of Chief Executives (SOLACE) and should articulate and be consistent with the expected standards, principles, and values by which Lancashire County Council Officers and Members will operate. There should be clear links between the seven new principles within the Code, and the governance framework of strategies, policies and procedures which underpin it. The Code is also in a format that includes sources of evidence providing clarity for Members, Officers, and stakeholders about how the organisation uses the principles of the Code in practice.

Therefore, the Code now presented for approval at Appendix 'B' has been updated and includes new sources of evidence such as:

- Corporate priorities 2021-25 and communication strategy
- A New Deal for a Greater Lancashire
- Staff Survey
- Local Government Association (LGA) Peer Review action plan

Consultations

N/A

Implications:

This item has the following implications, as indicated:

Risk management

Good governance enables an authority to pursue its vision effectively as well as underpinning that vision with sound arrangements for control and management of risk. An authority must ensure that it has a sound system of internal control which includes effective arrangements for the management of risk. Failure to publish an

Annual Governance Statement means the county council would be negligent in its responsibilities for ensuring accountability and the proper conduct of public business.

Legal Implications

The county council must adopt a Code of Corporate Governance which has been produced to the standards prescribed in the best practice guidance in order to prepare the Annual Governance Statement.

The best practice guidance is recognised as the CIPFA/SOLACE Framework: Delivering Good Governance in Local Government (2016).

Financial Implications

Good governance leads to good management, good performance and good stewardship of public money, good public engagement and ultimately good outcomes for citizens and service users. However, there are costs associated with embedding and continuing good governance practices, and as the council's organisational structures develop, the costs associated with governance need to be monitored to ensure they remain proportionate.

Local Government (Access to Information) Act 1985 List of Background Papers

Paper	Date	Contact/Service/Tel
N/A		
Reason for inclusion in Part II, if appropriate		
N/A		

Code of Corporate Governance 2022/23

What is Corporate Governance?

Corporate governance is about the systems, processes and values by which Councils operate and by which they engage with, and are held accountable to, their communities and stakeholders.

Lancashire County Council is committed to the principles of effective corporate governance and has therefore adopted a Code of Corporate Governance which follows the latest guidance issued by the Chartered Institute of Public Finance and Accountancy (CIPFA) and the Society of Local Authority Chief Executives (SOLACE), entitled "Delivering Good Governance in Local Government (2016)"

The guidance defines the seven core principles, each supported by sub-principles that should underpin the governance framework of a local authority.

- Behaving with integrity, demonstrating strong commitment to ethical values and respecting the rules of law.
- Ensuring openness and comprehensive stakeholder engagement.
- Defining outcomes in terms of sustainable economic, social and environmental benefits.
- Determining the interventions necessary to optimise the achievement of the intended outcomes.
- Developing the Council's capacity, including the capability of its leadership and the individuals within it.

- Managing risks and performance through robust internal control and strong public financial management.
- Implementing good practices in transparency, reporting, and audit, to deliver effective accountability.

What are the benefits of having a Code of Corporate Governance?

Good governance leads to good management, good performance, good stewardship of public money, good public engagement and ultimately good outcomes for citizens and service users. It enables the Council to pursue its priorities effectively as well as underpinning those priorities with mechanisms for control and the management of risk.

Lancashire County Council has a good governance framework in place. The documents and arrangements which comprise the framework demonstrate that the Council continually seeks to ensure it is and remains, well governed, through integration of the core principles of the CIPFA/SOLACE framework into all aspects of the Council's conduct and operation.

The Monitoring Officer is responsible for ensuring the Code is reviewed annually, and the outcome of the review, along with adoption of any revision to the Code is reported annually to the Audit, Risk and Governance Committee. It is then presented to Full Council for approval.

Lancashire County Council Code of Corporate Governance (Principle 1)

Principle 1: Behaving with integrity, demonstrating strong commitment to ethical values and respecting the rules of law:		
Supporting Principles	To meet the requirements of this Principle, Lancashire County Council will;	This will be evidenced by:
<ul style="list-style-type: none"> • Behaving with integrity • Demonstrating strong commitment to ethical values • Respecting the rule of law 	<ul style="list-style-type: none"> • • Maintain shared values both for the County Council and its officers. These are defined in the corporate strategy and reflect public expectations about the conduct and behaviour of individuals. • Use shared values as a guide for decision making and as a basis for developing positive and trusting relationships within the County Council. We demonstrate this by adherence to the constitution. • Have adopted formal codes of conduct defining standards of personal behaviour for Members and officers. • Maintain the Audit, Risk and Governance Committee to raise awareness and take the lead in ensuring high standards of conduct are embedded within the County Council’s culture. • Have put in place arrangements to ensure that Members and staff of the County Council are not influenced by prejudice, bias or conflicts of interest in dealing with different stakeholders. We have put in place appropriate processes to ensure that these arrangements are workable including declaration of interests and anti-corruption policies. • Ensure that systems and processes for financial administration and control together with protection of the County Council’s resources and assets, comply with ethical standards; and are subject to monitoring of their effectiveness. 	<ul style="list-style-type: none"> • Our values <ul style="list-style-type: none"> ○ Supportive ○ Innovative ○ Respectful ○ Collaborative • Corporate Strategy & Priorities • Annual Governance Statement • The Constitution which includes: <ul style="list-style-type: none"> • Financial Procedure Rules • Contract Procedure Rules • Anti-Fraud and Corruption Strategy • Anti-Bribery Policy • Rules relating to Members External Interests • Rules relating to Gifts and Hospitality • Codes of Conduct for Members and Employees • Scheme of Delegation • Procedural Standing Orders • Register of Interests • Terms of reference

	<ul style="list-style-type: none"> • Ensure that professional advice on matters that have legal or financial implications is available and recorded well in advance of decision making if appropriate. Officers will actively recognise the limits of lawful activity placed on them but also strive to utilise their powers to the full benefit of their communities. • Officers will observe all specific legislative requirements placed upon the Council as well as the requirements of general law and integrate the key principles of administrative law – rationality, legality and natural justice into the procedures and decision making. • Have put in place effective systems to protect the rights of staff. We ensure that policies for whistleblowing which are accessible to staff and those contracting with the Council, and arrangements for the support of whistle-blowers, are in place. • Have established a corporate information governance group (CIGG) with the remit of collecting assurance information across all council functions. Establish a Senior Information Risk Officer and Data Protection Officer. • Publish an Annual Governance Statement, signed by the Leader of the Council and the Chief Executive and Director of Resources to confirm that we are satisfied that we have effective governance arrangements in place. 	<ul style="list-style-type: none"> • Information Security Policy • Information Governance Policy • Money Laundering Policy • Whistleblowing Policy • External inspections of accounts • Member's induction • Complaints Policy • Partnership Protocol • Job descriptions and Person Specifications • Clearance of committee reports • Anti-money laundering policy • Calendar of meetings • CCTV Policy • Companies – compliance with Companies Act 2006, directors' duties, LEP assurance framework • Councillor – Use of resources, social media, AUP • Employee policies & procedures • FOI Publication Scheme • Grants rules, process, decisions and website • Pre-election guidance • Election's complaints process, fly posting, website • Identifying politically restricted posts
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		<ul style="list-style-type: none">• Local Resilience Forum Agreement (LRF) (CV-19)• LRF accountable body• Service response to CV-19 pandemic (see Annual Governance Statement 2021/22)
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Lancashire County Council Code of Corporate Governance (Principle 2)

Principle 2: Ensuring openness and comprehensive stakeholder engagement:		
Supporting Principles	To meet the requirements of this Principle, Lancashire County Council will;	This will be evidenced by:
<ul style="list-style-type: none"> • Openness • Engaging comprehensively with institutional stakeholders • Engaging with individual citizens and service users effectively 	<ul style="list-style-type: none"> • Ensure that the Council’s vision, strategic plans, priorities and targets are developed in consultation and that they are clearly articulated and disseminated. • Maintain a culture of accountability so that Members and Officers understand to whom they are accountable and for what. • Strive to engage with stakeholders on an individual and collective basis to demonstrate that we deliver services and outcomes that meet the needs and expectations of the public. These arrangements will recognise that different sections of the community have different priorities and establish robust processes for dealing with these competing demands. • Publish reports giving information on the County Council’s strategies, plans and financial statements as well as information about outcomes, achievements. • Deliver effective scrutiny of the County Council’s business as appropriate and produce regular reports on the activities of the scrutiny function. • Ensure that the Council as a whole is open and accessible to the community, service users and staff and we are committed to openness and transparency in all dealings. • Attempt to publish all committee agenda items under “part 1” unless there is the need to preserve 	<ul style="list-style-type: none"> • Corporate strategy • Corporate priorities 2021-25 and communication strategy • A New Deal for a Greater Lancashire • Staff Survey • LGA Peer Review action plan • Local Member Grants • Internal Audit reviews • Annual Governance Statement • Family Safeguarding • Special Educational Needs and Disabilities Improvement Plan • The Care, Support and Wellbeing of Adults in Lancashire Vision • The Housing with Care Strategy • Annual report on members allowances • Annual Pay Policy Statement • Freedom of Information Publication Scheme • Research and Consultation Strategy • Research and Consultation Database • Service Specific consultations • Communication Strategy • Constitution

	confidentiality (where it is proper and appropriate to do so).	<ul style="list-style-type: none">• Scheme of Delegation• Money Matters budget monitoring reports• Lancashire Health & Wellbeing Strategy• Community Safety Agreement• Director of Public Health Annual Report• Children's Partnership Plan• Statement of Accounts• Scrutiny Reports• County Council Website• Joint Strategic Needs Assessment• Strategic Assessment of Crime & Anti-Social behaviour• Anti-Bribery Policy• Anti-Fraud & Corruption Strategy• Anti-Money Laundering Policy• Calendar of meetings• Companies - Companies database, Companies House database, Compliance with the Companies Act 2006, Directors duties, LCDL Statement of Accounts, LEP Assurance Framework, LEP website• Employee Policies and Procedures• Equalities, Cohesion and Integration Strategy• Equality Impact Analysis• External inspections of accounts• Grants rules, process, decisions and website
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		<ul style="list-style-type: none">• Health and Safety Policies and Procedures• Information Governance Framework• Information Security Policy• Information sharing policy• Partnership Protocol• Privacy Impact Analysis• Privacy Notice• Procedure for complaints against Councillors• Publication of Members' Allowances paid 19/20• Privacy Impact Analysis• Scheme for access of information• Local Resilience Forum Agreement (CV-19)• Structures to reflect LRF response to CV-19• Outbreak Management Plan• Community Safety Strategy
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Lancashire County Council Code of Corporate Governance (Principle 3)

Principle 3: Defining outcomes in terms of sustainable economic, social and environmental benefits:		
Supporting Principles	To meet the requirements of this Principle, Lancashire County Council will;	This will be evidenced by:
<ul style="list-style-type: none"> • Defining outcomes • Defining outcomes benefits 	<ul style="list-style-type: none"> • Make a clear statement of the Council’s purpose and priorities and use it as a basis for corporate and service planning. • Publish reports to communicate the Council’s activities and achievements, its financial position and performance. • Ensure that those making decisions are provided with financial and non-financial information that is fit for the purpose – relevant, timely and gives clear explanations of technical issues and their implications. • Identify and monitor service performance indicators which demonstrate how the quality of service for users is to be measured. • Maintain a Prudential Financial framework, balance commitments with available resources; and monitor income and expenditure levels to ensure this balance is achieved. • Ensure compliance with the CIPFA codes regarding a Prudential Framework for Capital Finance and Treasury Management. 	<ul style="list-style-type: none"> • Corporate Strategy • Corporate priorities 2021-25 and communication strategy • A New Deal for a Greater Lancashire • LGA Peer Review action plan • Local Member Grants • Service Plans • Family Safeguarding model • Special Educational Needs and Disabilities Improvement Plan • The Care, Support and Wellbeing of Adults in Lancashire Vision • The Housing with Care Strategy • Money Matters budget monitoring reports • Director of Public Health Annual Report • Reports to Audit, Risk & Governance Committee • Performance reports to Cabinet Committee on Performance Improvement • Monthly budget monitoring reports • Statement of Accounts • External Auditors letter & reports • External Inspections • Approach to Risk & Opportunity • Treasury Management Strategy

		<ul style="list-style-type: none">• Capital Investment Strategy• Adult Services Annual plan• Boost Lancashire's Business Growth Hub• Care Act Policies, Procedures and Guidance• Children's Social Care• Community & Resilience Plan• Companies - annual business plans• Consultancy Code• Consultation and Engagement Procedures• Corporate Procurement Strategy, policies and guidance• Customer Access Strategy• Development Plan• Digital by Default Strategy• Equalities, Cohesion and Integration Strategy• Full Council Framework documents• Health and Wellbeing Strategy Delivery Plan• Lancashire Children Looked After Sufficiency Strategy• Lancashire CLA Residential Strategy• Lancashire County Council Dementia Strategy• Lancashire Economic Development Strategy• Lancashire Economic Partnership (LEP)• Lancashire Environment Strategy• Lancashire Health and Wellbeing Strategy• Lancashire Renewables• Libraries, museums and culture strategy• Local Transport Plan
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		<ul style="list-style-type: none">• Notice of forthcoming Executive Key Decisions (Forward Plan) and intention to conduct business in private• Prevent Strategy and Delivery Plan• Property Asset Management Strategy• Transport Asset Management Strategy• Risk Management framework• Roads, parking and travel plans• Treasury Management Strategy• Youth Justice Plan• Digital First Strategy• Adult Social Care Winter Plan• Strategy for Libraries, Museums, Culture and Archives 2019-24• Capital Strategy for Schools• Community Safety Strategy• Outbreak Management Plan• Family Safeguarding model• Adherence to the Financial Management Code• School Place Planning Strategy
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Lancashire County Council Code of Corporate Governance (Principle 4)

Principle 4: Determining the interventions necessary to optimise the achievement of the intended outcomes		
Supporting Principles	To meet the requirements of this Principle, Lancashire County Council will;	This will be evidenced by:
<ul style="list-style-type: none"> • Determining interventions. • Planning interventions • Optimising achievement of intended outcomes 	<ul style="list-style-type: none"> • Make a clear statement of the Council’s purpose and priorities and use it as a basis for corporate and service planning. • Have risk management arrangements in place including mitigating actions to support the achievement of the Council’s intended outcomes. • Ensure that there are effective arrangements in place to monitor service delivery • Put in place effective arrangements to deal with a failure in service delivery and explore options for improving service delivery and outcomes for our residents. • Have prepared contingency arrangements including a disaster recovery plan, business continuity plan and arrangements for delivering services during adverse weather conditions. • Provide senior managers and Members with timely financial and performance information. • Ensure that budget calculations are robust and reserves are adequate. • Align financial and performance data to provide an overall understanding of performance. 	<ul style="list-style-type: none"> • Corporate Strategy • Corporate priorities 2021-25 and communication strategy • A New Deal for a Greater Lancashire • LGA Peer Review action plan • Family Safeguarding model • Special Educational Needs and Disabilities Improvement Plan • The Care, Support and Wellbeing of Adults in Lancashire Vision • The Housing with Care Strategy • Our approach to Risk & Opportunity Management • Corporate Risk & Opportunity Register • Corporate & service performance dashboards • Highlight Reports • Business Continuity Plans • Emergency Plan • Money Matters budget monitoring reports • Social Value Policy & Framework • Anti-Fraud & Corruption Strategy

		<ul style="list-style-type: none">• Committee specific training for Scrutiny members• Companies - Articles of association, Directors duties, LEP Assurance Framework, Service level agreements• Education Scrutiny Committee• External Scrutiny Committee• Health and Wellbeing Strategy Delivery Plan• Health Scrutiny Committee• Internal Scrutiny Committee• Scrutiny Task Group Meetings/Reports• Webcast of all Scrutiny Committee meetings• LRF arrangements• Corporate Emergency Response Team
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Lancashire County Council Code of Corporate Governance (Principle 5)

Principle 5: Developing the County Council's capacity, including the capability of its leadership and the individuals within it.		
Supporting Principles	To meet the requirements of this Principle, Lancashire County Council will;	This will be evidenced by:
<ul style="list-style-type: none"> • Developing the County Council's capacity • Developing the capability of the County Council's leadership and other individuals 	<ul style="list-style-type: none"> • Through the constitution set out a clear statement of the respective roles and responsibilities of the Council's Executive Committee and the Members individually. • Set out a clear statement of the respective roles and responsibilities of the Council's other committees and senior officers. • Have developed protocols to ensure effective communication between Council Members and officers in their respective roles. • Have developed protocols to ensure that the Leader and Chief Executive negotiate their respective roles early in their relationship and that a shared understanding of roles and objectives is maintained. • Set out the terms and conditions for remuneration of Members and officers and publish an Annual Pay policy statement in accordance with the requirements of the Localism Act 2011. • Have determined a scheme of delegated and reserved powers within the constitution and ensure that the scheme is monitored and updated when required. • Ensure that effective management arrangements are in place at the top of the organisation. • Ensure the Chief Executive is responsible and accountable to the Council for all aspects of operational management. 	<ul style="list-style-type: none"> • Our Improvement Journey and organisational development programme • New Ways of Working • Constitution • Annual Pay Policy • Scheme of Delegation • Leadership Development Programme • Performance Engagement Reviews • Member Development Strategy and Programme • Member Development Working Group • Family Safeguarding model Special Educational Needs and Disabilities Improvement Plan • Scheme of delegation to officers • Induction programme • Health & Wellbeing Policy • Children's Partnership Board - Terms of reference • Code of conduct training for councillors

	<ul style="list-style-type: none"> • Ensure the Section 151 Officer is responsible to the County Council for ensuring that appropriate advice is given on all financial matters, for keeping proper financial records and accounts, and for maintaining an effective system of internal financial control. • Have appointed a professionally qualified and experienced Director of Finance who will lead the promotion and delivery of good financial management, safeguarding public money and ensuring appropriate, economic, efficient and effective use of funds; together with professional accountability for finance staff throughout the County Council • Ensure the Monitoring Officer is responsible to the County Council for ensuring that the constitution is adhered to. • Assess the skills required by Members including the understanding of financial systems. We will agree a personal development plan to develop skills and address any training gaps, to enable roles to be carried out effectively. • We will assess the skills required by officers through the performance engagement process and address any training gaps, to enable roles to be carried out effectively. • We will develop skills on a continuing basis to improve performance, including the ability to scrutinise and challenge and to recognise when outside expert advice is needed. • We will ensure that the statutory officers have the skills, resources and support necessary to perform effectively in their roles and that these roles are properly understood throughout the Council. 	<ul style="list-style-type: none"> • Companies - Articles of association, Directors' duties, Directors' induction packs, Directors' induction training, Internal controls manuals • Corporate induction e-learning • Councillors - Internet and email acceptable use policy, Provision and use of resources, Use of social media, Fair Use Policy for Mobile Phones • County Councillor Training Records • Generic Job descriptions/specifications for officers • Internet, Email and Telephone Acceptable Use Policy for staff • Lancashire County Council Behaviour Framework • Leadership Development Programme • Mandatory e-learning modules • Recruitment & Selection Policy • Local Resilience Forum Agreement (LRF) (CV-19) • Structures to reflect LRF response to CV-19 • LRF accountable body
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	<ul style="list-style-type: none">• We provide the Director of Finance with the resources, expertise and systems necessary to perform the role effectively within the County Council.• We will provide the Executive Director Education & Children's Services with the resources, expertise and systems necessary to perform the role effectively within the Council and respond to the last Ofsted & Special Educational Needs & Disability inspections.	
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Lancashire County Council Code of Corporate Governance (Principle 6)

Principle 6: Managing risks and performance through robust internal control and strong public financial management.		
Supporting Principles	To meet the requirements of this Principle, Lancashire County Council will;	This will be evidenced by:
<ul style="list-style-type: none"> • Managing risk • Managing performance • Robust internal control. • Managing data. • Strong public financial management 	<ul style="list-style-type: none"> • Maintain an effective Audit, Risk & Governance Committee which is independent of the executive and scrutiny functions. • Enable the Director of Finance to bring influence to bear on all material decisions and provide advice on the levels of reserves and balances to be retained. • Ensure that risk management is embedded into the culture of the County Council, with Members and managers at all levels recognising that risk management is part of their job. • Ensure our arrangements for financial and internal control and management of risk are formally addressed within the annual governance reports. • Ensure effective internal control arrangements exist for sound financial management systems and processes. • Ensure that a Corporate Performance Summary is presented to the Cabinet Committee for Performance Improvement on a quarterly basis • Ensure that quarterly performance reports are produced and used to hold Cabinet Members and officers to account 	<ul style="list-style-type: none"> • Audit, Risk & Governance Committee • Money Matters budget monitoring reports • Approach to Risk Management and publication of a quarterly Corporate Risk & Opportunity Register • Annual Governance Statement • Performance reports presented to CCPI • Internal Audit Reports • Project Accuracy • O&S arrangements • Information Governance Strategy • Data Protection Policy • Companies - account filed in accordance with all regulations, Companies House Database, LEP performance committee, own audit & finance committees e.g. active

		<p>companies, Quarterly monitoring reports, Regular financial monitoring reports, Risk Management reports</p> <ul style="list-style-type: none">• Audit, Risk & Governance Committee - terms of reference• External Auditors letter & reports• Internal Audit Plan 2022/2023• Internal Audit Reports• Lancashire County Pension Fund - Annual Governance Statement• Peer Reviews• Local Code of Corporate Governance• External reports protocol• Directors Assurance statement• Project Plans and Risk Registers• Health and Wellbeing Board revised terms of reference• Health and Wellbeing Strategy Delivery Plan• Lancashire Insight website• Medium Term Financial Plan
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|--|--|---|
| | | <ul style="list-style-type: none">• Minutes of committee meetings• Monthly budget monitoring reports• Notice of forthcoming Executive Key Decisions (Forward Plan) and intention to conduct business in private• Partnership Protocol• Peer Review• Performance Management• Quarterly Performance Highlight Reports• Statement of Accounts• Treasury Management Strategy• Webcasting of committee meetings• Public Bond issue |
|--|--|---|

Lancashire County Council Code of Corporate Governance (Principle 7)

Principle 7: Implementing good practices in transparency, reporting and audit to deliver effective accountability		
Supporting Principles	To meet the requirements of this Principle, Lancashire County Council will;	This will be evidenced by:
<ul style="list-style-type: none"> • Implementing good practice in transparency • Implementing good practices in reporting • Assurance and effective accountability 	<ul style="list-style-type: none"> • Comply with the local government transparency code and publish all required information in a timely manner. • Have established a medium-term business and financial planning process in order to deliver - a financial strategy ensuring sustainable finances, a robust annual budget process ensuring financial balance and an adequate monitoring process; all of which are subject to regular review. • Put in place effective transparent and accessible arrangements for dealing with complaints. • Maintain an effective scrutiny function which encourages constructive challenge and enhances the Council's performance overall. • Maintain an effective Audit, Risk & Governance Committee which is independent of the Executive and Scrutiny committees. • Ensure an effective internal audit function is resourced and maintained. • Maintain open and effective mechanisms for documenting evidence for decisions and recording the criteria, rationale and considerations on which decisions are based. • Attempt to publish all committee agenda items under "part 1" unless there is the need to preserve confidentiality where it is proper and appropriate to do so • Put in place arrangements for whistle-blowing to which staff and all those contracting with the County Council have access. 	<ul style="list-style-type: none"> • Medium Term Financial Strategy • Complaints Procedures • Scrutiny Committees • Audit, Risk & Governance Committee • Constitution • Modern.Gov • Whistle-blowing Policy • Monthly budget monitoring reports • Annual Pay Policy • Statement of Accounts • External Audit Reports • Annual Governance Statement • Approach to Risk Management & publication of a quarterly Risk & Opportunity register • Companies - Companies House database, LCDL - Statement of Accounts, LEP Assurance Framework, own audit & finance

	<ul style="list-style-type: none"> • Produce clear, timely, complete and accurate information for budget holders and senior officers relating to the budgetary and financial performance of the Council. • Maintain effective arrangements for determining the remuneration of senior staff and publish an Annual Pay Policy statement in accordance with the requirements of the Localism Act 2011. • Publish annually details of County Councillors remuneration and expenses 	<p>committees e.g. active companies</p> <ul style="list-style-type: none"> • Data Protection Policy • External inspections e.g. Ofsted • External inspections of accounts • Information Governance Framework • Internal Audit Plan • Internal Audit Reports • Money Matters budget monitoring reports • O&S arrangements • Performance Reports
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Meeting of the Full Council
Meeting to be held on Thursday, 26 May 2022

Report submitted by: Head of Legal, Governance and Registration Services

Part A

Electoral Division affected:
None;

Corporate Priorities:
Delivering better services;

Constitution of the County Council 2022/23
(Appendix 'A' refers)

Contact for further information:
Josh Mynott, Tel: (01772) 534580, Democratic and Member Services Manager,
josh.mynott@lancashire.gov.uk

Brief Summary

Full Council is required to approve the Constitution on an annual basis. This report seeks the council's approval of the Constitution for the year ahead, noting changes made since the Annual General Meeting in 2021.

Recommendation

Full Council is asked to:

- (i) Note the changes made to the Constitution since the Annual General Meeting in 2021.
- (ii) Consider any changes Full Council might wish to make to the Constitution to enable the efficient and effective running of the county council.
- (iii) Authorise the Director of Corporate Services to make any consequential changes to other parts of the Constitution arising from these changes; and
- (iv) Approve the Constitution of the county council for the year 2022/23.

Detail

Full Council is required to approve the county council's Constitution on an annual basis. Appendix 'A' lists the changes that have been made to the Constitution since the Annual General Meeting in 2021, for information.

The full Constitution is available on the county council's website via the following link, or by going to the county council's home page and using the search field:

<https://council.lancashire.gov.uk/ieListDocuments.aspx?CId=914&MId=2916&Ver=4&info=1&bcr=1>

A number of other proposed changes to the county council's Constitution are included elsewhere on the agenda for this meeting, and changes agreed by Full Council on those items will also be incorporated into the Constitution for the year ahead.

Consultations

N/A

Implications:

This item has the following implications, as indicated:

Risk management

The county council is required to have a constitution, setting out the various roles and functions of different parts of the council and how decisions are made. Parts of the Constitution are governed by statute, which require particular arrangements to be included, for example on meetings to be held in public, establishment of committees, or who can make certain decisions. In most areas, within the statutory framework, the council has some freedom to make its own arrangements. The changes proposed to the county council's Constitution in this report ensure that the council continues to meet its statutory obligations.

Local Government (Access to Information) Act 1985

List of Background Papers

Paper	Date	Contact/Tel
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None

Reason for inclusion in Part II, if appropriate

N/A

LCC Constitution – Amendments – from May 2021

File ref	Reference in Constitution Document	Amendment to:	Amendment approved by:	Date of Approval
283	Appendix I – Members' Allowance Scheme	Addition of two Special Responsibility Allowances for two new Cabinet positions	Full Council	27/05/2021
284	Part 2 Article 4 – The Leader, the Cabinet, members of the Cabinet, the Champions and Lead Members Appendix A – Scheme of Delegation to Cabinet Members Appendix S – Political Management Structure	Updated list of Lead Members Updated list of Cabinet roles and portfolios Updated list of Cabinet roles	The Leader	27/05/2021
285	Appendix I – Members' Allowance Scheme	Increased SRAs in line with recommendation of the IRP	Full Council	15/07/2021
286	Part 2, Article 7 – Other Committees of the Council	Disestablishment of Student Support Appeals Committee	Urgency	20/10/21
287	Appendix C – Procedural Standing Orders Section C	Attendance at Meetings to allow councillors to ask questions of Cabinet, as per Full Council decision on 14 October 2021	Director of Corporate Services	01/11/21

	Part 2, Article 4 – The Leader, the Cabinet, members of the Cabinet, the Champions and Lead Members Appendix J – Officer Management Structure	Revised reference to Standing Orders Updated version		
288	Part 2, Article 7 – Other Committees of the Council	Amendment to Terms of Reference of the Health and Wellbeing Board	Full Council	16/12/21

Meeting of the Full Council
Meeting to be held on Thursday, 26 May 2022

Report submitted by: Head of Legal, Governance and Registration Services

Part A

Electoral Division affected:
(All Divisions);

Corporate Priorities:
N/A;

Membership of Committees and Related Appointments 2022/23
(Appendix 'A' refers)

Contact for further information:
Josh Mynott, Tel: (01772) 534580, Democratic and Member Services Manager,
josh.mynott@lancashire.gov.uk

Brief Summary

Membership of committees and related appointments for 2022/23.

Recommendation

Full Council is asked to consider and approve:

- (i) The Constitution and membership of the committees of the county council for 2022/23, as set out at a) below.
- (ii) The appointment of Chairs and Deputy Chairs of those committees for 2022/23, as set out at b) below.

Detail

a) Constitution and Membership of Committees of the County Council for 2022/23

Full Council is required to approve the Constitution and membership of committees in accordance with the political balance rules set out in the Local Government and Housing Act 1989.

This means that the makeup of each committee must reflect the proportions of seats held on the Full Council by each political group. The composition of each committee, in line with these rules, is set out at Appendix 'A'. Nominations for membership

should be made in writing as soon as possible by the respective political groups to the Director of Corporate Services.

b) Appointments of Chairs and Deputy Chairs of Committees for 2022/23

The Constitution requires that the county council must, at its Annual Meeting, consider the appointment of various Chairs and Deputy Chairs of committees for the following year.

Full Council is therefore asked to consider the appointment of members to the positions of Chair and Deputy Chair of the following committees for 2022/23:

- Urgency
- Scrutiny Management Board
- Health and Adult Services Scrutiny
- Children, Families and Skills Scrutiny
- Environment, Economic Growth and Transport Scrutiny
- Community, Cultural and Corporate Services Scrutiny
- Development Control
- Regulatory
- Audit, Risk and Governance
- Pension Fund
- Employment
- Conduct
- Lancashire Health and Wellbeing Board
- Political Governance Working Group

In the case of the Scrutiny Management Board and four scrutiny committees, these appointments are subject to approval of the recommendations of the Cabinet, in respect of a revised Scrutiny structure, elsewhere on the agenda.

In accordance with its terms of reference, the appointment of a Chair and Deputy Chair of the Cumbria and Lancashire Joint Health Scrutiny Committee is a matter for the committee itself and does not require Full Council approval.

Consultations

N/A

Implications:

This item has the following implications, as indicated:

Risk management

It is a statutory requirement that the Full Council must approve political group balance allocations on committees and the county council's standing orders require the appointment of Chairs and Deputy Chairs of committees.

Committee Structure May 2022

Committee	Total membership	Total County Cllrs	Con	Lab	Green ¹	Lib Dem ¹	Co-opted
Full Council (Percentage of seats)	84	84	57.14	38.10	2.38	2.38	-
Audit, Risk and Governance	8	8	5	3			0
Conduct	5	5	3	2			0
Pension Fund	19	12	7	5			7 (v)
Development Control	12	12	7	5			0
Regulatory	12	12	7	4		1	0
Employment	8	8	5	3			0
Urgency	12	12	7	5			0
Scrutiny Management Board	12	12	7	4		1	0
Community, Cultural and Corporate Services Scrutiny	12	12	7	5			0
Environment, Economic Growth and Transport Scrutiny	12	12	7	4		1	0
Health and Adult Services Scrutiny	24	12	7	5			12 (nv)
Cumbria and Lancashire Joint Health Scrutiny Committee	8	4	3	1			0
Children, Families and Skills Scrutiny	23	16	11	4		1	5 (v), 2(nv)
Health and Wellbeing Board ²	4	4	4				-
Political Governance Working Group	8	8	4	2	1	1	0
Independent Transport Appeals Panel	14	14	7	5	1	1	0

Other appointments

	Total membership	Total County Cllrs	Con	Lab	Green	Lib Dem	Others (including co-opted)
Combined Fire Authority ³	25	19	11	7		1	6 ⁴
Lancashire Local Pension Board	9	1	1				8

Notes:

1 The Green and Liberal Democrat Groups are not entitled to any seats based on individual committee balances. However, to ensure overall proportionality is maintained, the Labour Group are required to give up 4 seats on any committees, to be divided equally between the Green and Liberal Democrat Groups.

2 Does not need to be politically balanced

3 See separate report on this agenda

4 Three full members each from Blackpool, and Blackburn with Darwen Councils

(v) - voting (nv) - non-voting

Meeting of the Full Council
Meeting to be held on Thursday, 26 May 2022

Report submitted by: Head of Legal, Governance and Registration Services

Part B

Electoral Division affected:
(All Divisions);

Corporate Priorities:
N/A;

**Appointments to the Local Government Association's General Assembly,
Boards and Special Interest Groups for 2022/23**

Contact for further information:
Dave Gorman, Tel: (01772) 534261, Senior Democratic Services,
dave.gorman@lancashire.gov.uk

Brief Summary

The Local Government Association has invited member authorities to appoint their representatives to serve on its General Assembly for 2022/23.

This report also requests Full Council to consider the appointment of representatives to serve on a number of the Local Government Association's Special Interest Groups for 2022/23, and to note the arrangements for appointments to the Local Government Association's Boards.

Recommendation

Full Council is asked to:

- (i) Consider and agree the representation and appointments to serve on the Local Government Association's General Assembly and Special Interest Groups, as set out in the report, for 2022/23.
- (ii) Subject to (i) above, to agree which representative(s) should carry the county council's 12 votes at the Annual Meeting of the General Assembly.
- (iii) Note the arrangements for appointments to the Local Government Association's Boards.

Detail

The county council appoints members to serve on the Local Government Association's General Assembly, and a number of Special Interest Groups. Political Groups also appoint members to the Local Government Association's Boards, of which there are ten.

(i) Local Government Association General Assembly

The county council is entitled to appoint up to four representatives to serve on the Local Government Association General Assembly which meets annually. The annual meeting in 2022 will take place on 28 June with nominations required to be submitted by 1 June 2022.

The county council is also entitled to 12 corporate votes at the General Assembly (equal to the number of district council's in the authority's area) and has the right to nominate the representative(s) who will carry and exercise the 12 votes.

(ii) Local Government Association Special Interest Groups

- Coastal Issues

The Special Interest Group on Coastal Issues comprises elected members from coastal local authorities. Its principal aim is to establish improved governance, management and community well-being to ensure that the UK has the best managed coast in Europe, and to identify appropriate and sustainable funding strategies to support this aim.

The county council appoints one representative to the Special Interest Group on Coastal Issues.

- Nuclear Legacy Advisory Forum

The Nuclear Legacy Advisory Forum seeks to build capacity within local government to engage effectively with nuclear legacy management and works to represent the views of member local authorities to national bodies.

The county council appoints one representative to the Nuclear Legacy Advisory Forum.

- Rural Services Network

The Rural Services Network is the national champion for rural services, ensuring that people in rural areas have a strong voice. The Network is fighting to secure a fair deal for rural communities to maintain their social and economic viability for the benefit of the country as a whole.

The county council appoints one representative to the Rural Services Network.

(iii) Local Government Association Boards

Local Government Association Boards engage with and develop a thorough understanding of councils' priorities in relation to their particular programme area. They also help shape the Local Government Association's business plan and, through extensive engagement with councils, oversee programmes of work that deliver the strategic priorities set by the Local Government Association's Executive.

There are ten Boards in total and appointments to the Boards are made by political groups.

Consultations

N/A

Implications:

This item has the following implications, as indicated:

Risk management

There are no significant implications associated with the proposals set out in this report.

**Local Government (Access to Information) Act 1985
List of Background Papers**

Paper	Date	Contact/Tel
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None

Reason for inclusion in Part II, if appropriate

N/A

Meeting of the Full Council
Meeting to be held on Thursday, 26 May 2022

Report submitted by: Head of Legal, Governance and Registration Services

Part A

Electoral Division affected:
(All Divisions);

Corporate Priorities:
N/A;

Lancashire Combined Fire Authority - Appointment of County Council Representatives for 2022/23

Contact for further information:
Dave Gorman, Tel: (01772) 534261, Senior Democratic Services Officer,
dave.gorman@lancashire.gov.uk

Brief Summary

The appointment of county council representatives to serve on the Lancashire Combined Fire Authority for 2022/23.

Recommendation

Full Council is asked to approve the appointment of 19 members to serve on the Lancashire Combined Fire Authority for 2022/23 on the basis of 11 Conservative members, 7 Labour members, and 1 member from either the Liberal Democrats or Greens.

Detail

The Constitution of the county council requires approval to the appointment of county council members of the Lancashire Combined Fire Authority.

The Full Council is asked to appoint 19 members to serve on the Combined Fire Authority for 2022/23. Following the county council elections on 6 May 2021, the political balance of county council representatives on the Combined Fire Authority is 11 Conservative members, 7 Labour members, and 1 member from either the Liberal Democrats or Greens.

Consultations

N/A

Implications:

This item has the following implications, as indicated:

Risk management

The county council is at risk of not complying with statutory requirements if it does not consider the recommendations set out in the report.

**Local Government (Access to Information) Act 1985
List of Background Papers**

Paper	Date	Contact/Tel
None		
Reason for inclusion in Part II, if appropriate		
N/A		

Meeting of the Full Council
Meeting to be held on Thursday, 26 May 2022

Report submitted by: Head of Legal, Governance and Registration Services

Part A

Electoral Division affected:
(All Divisions);

Corporate Priorities:
N/A;

Police and Crime Panel for Lancashire - Appointment of a County Council Representative for 2022/23

Contact for further information:
Dave Gorman, Tel: (01772) 534261, Senior Democratic Services Officer,
dave.gorman@lancashire.gov.uk

Brief Summary

Full Council is asked to approve the appointment of the county council's representative, and a substitute representative, to serve on the Police and Crime Panel for Lancashire for 2022/23.

Recommendation

Full Council is asked to approve the appointment of one county councillor to serve on the Police and Crime Panel for Lancashire for 2022/23, together with one county councillor to serve as a substitute representative when required.

Detail

The Police and Crime Panel is a formal joint committee of all the local authorities in a police force area, established under the Police Reform and Social Responsibility Act 2011.

The panel has the following main responsibilities:

- To make recommendations on the Police and Crime Commissioner's Police and Crime Plan and Annual Reports.
- To consider the Police and Crime Commissioner's appointment of a Chief Constable with the panel having power of veto over the appointment.
- To consider the level of precept to be set by the Police and Crime Commissioner, again with a power of veto.

- To review certain senior appointments by the Police and Crime Commissioner.
- To scrutinise and support the activities of the Police and Crime Commissioner.

For Lancashire, the area covered by Lancashire Constabulary includes the county council, the two unitary councils and the 12 district councils. The panel is, therefore, made up of representatives from those 15 local authorities, together with two independent co-opted members.

Consultations

N/A

Implications:

This item has the following implications, as indicated:

Risk management

The requirement for an independent Police and Crime Panel for Lancashire is in accordance with the provisions of the Police Reform and Social Responsibility Act 2011.

**Local Government (Access to Information) Act 1985
List of Background Papers**

Paper	Date	Contact/Tel
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None

Reason for inclusion in Part II, if appropriate

N/A

Meeting of the Full Council
Meeting to be held on Thursday, 26 May 2022

Report submitted by: Head of Legal, Governance and Registration Services

Part A

Electoral Division affected:
(All Divisions);

Corporate Priorities:
N/A;

**Transport for the North and Transport for the North Scrutiny Committee -
Appointment of County Council Representatives for 2022/23**

Contact for further information:
Dave Gorman, Tel: (01772) 534261, Senior Democratic Services Officer,
dave.gorman@lancashire.gov.uk

Brief Summary

Full Council is asked to approve the appointment of the county council's representatives to serve on Transport for the North's Board and Partnership Board and the Transport for the North Scrutiny Committee for 2022/23.

Recommendation

Full Council is asked to approve the appointment of one county councillor to serve on Transport for the North's Board and Partnership Board and one county councillor to serve on the Transport for the North Scrutiny Committee for 2022/23, together with substitute representatives to attend when required.

Detail

Transport for the North is the first statutory sub-national transport body in England and was constituted in April 2018 to make the case for strategic transport improvements across the North. It is a partnership of public and private sector representatives working with partners to develop and deliver strategic transport infrastructure. It brings together the North's twenty local transport authorities and business leaders together with Network Rail, HS2 Ltd, and National Highways (formerly Highways England) and works with central government.

In addition to the Board and the Partnership Board, Transport for the North is required to have a Scrutiny Committee, the purpose of which is to act as a focus for the scrutiny and challenge of its work, and for investigating matters of strategic

importance to residents, those travelling within the combined administrative area covered by the constituent authorities, and other stakeholders.

Consultations

N/A

Implications:

This item has the following implications, as indicated:

Risk management

No significant risks have been identified.

**Local Government (Access to Information) Act 1985
List of Background Papers**

Paper	Date	Contact/Tel
None		
Reason for inclusion in Part II, if appropriate		
N/A		

Meeting of the Full Council
Meeting to be held on Thursday, 26 May 2022

Report submitted by: Head of Legal, Governance and Registration Services

Part A

Electoral Division affected:
(All Divisions);

Corporate Priorities:
N/A;

Appointments to the County Councils Network for 2022/23

Contact for further information:
Dave Gorman, Tel: (01772) 534261, Senior Democratic Services Officer,
dave.gorman@lancashire.gov.uk

Brief Summary

The appointment of county council representatives to serve on the County Councils Network for 2022/23

Recommendation

Full Council is asked to approve the appointment of four representatives to serve on the County Councils Network for 2022/23.

Detail

The County Councils Network is the voice of England's counties. Representing the local authorities in county areas, the network is a cross-party organisation which develops policy, commissions research, and presents evidence-based solutions to issues on behalf of the largest grouping of councils in England.

Consultations

N/A

Implications:

This item has the following implications, as indicated:

Risk management

There are no risks associated with the proposals set out in the report.

Local Government (Access to Information) Act 1985 List of Background Papers

Paper	Date	Contact/Tel
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None

Reason for inclusion in Part II, if appropriate

N/A

Meeting of the Full Council
Meeting to be held on Thursday, 26 May 2022

Report submitted by: Director of Corporate Services

Part A

Electoral Division affected:
N/A;

Corporate Priorities:
Delivering better services;

Delegation of Pension Administration Functions: London Borough of Bexley to Lancashire County Council

Contact for further information:
Laura Sales, Tel: (01772) 533375, Director of Corporate Services,
laura.sales@lancashire.gov.uk

Brief Summary

This report is regarding a proposal that Lancashire County Council agrees to the London Borough of Bexley delegating its pension fund administration function to Lancashire County Council pursuant to section 101 of the Local Government Act 1972.

Recommendation

- (i) That Full Council agrees to the London Borough of Bexley delegating its pension fund administration function to Lancashire County Council from 1st April 2024 onwards pursuant to section 101 of the Local Government Act 1972, subject to the council entering into appropriate legal agreements with the parties.
- (ii) That the Director of Corporate Services be authorised to agree the final legal agreement on behalf of the county council.

Detail

Lancashire County Council's pension functions (administration and investment services) have since 2016 been delivered on its behalf by the Local Pension Partnership Limited a company group owned by Lancashire County Council and the London Pensions Fund Authority. Pension administration services are provided by the administration arm of the Local Pensions Partnership, which is called Local Pensions Partnership Administration Limited, with investment services being undertaken by the investment arm, Local Pensions Partnership Investments Limited.

Prior to the establishment of Local Pension Partnership Limited, both the county council and London Pensions Fund Authority provided services to other public authorities and since 2016, Local Pension Partnership Limited has been successful in adding new clients.

The London Borough of Bexley currently receives services from Local Pensions Partnership Administration Limited by virtue of a commercial agreement in place since 2016 with London Pensions Fund Authority. This agreement expires at the end of the 2024 financial year and the London Borough of Bexley wishes Local Pensions Partnership Administration Limited to continue to deliver the services. The London Borough of Bexley has considered how best to deliver its pension administration service and has concluded that its preferred approach is to continue with Local Pensions Partnership Administration Limited as a provider for pensions administration services via a delegation of functions through Lancashire County Council.

Although the proposed delegation of functions will not commence until 1st April 2024, a decision is sought from Full Council at this point to ensure that the London Borough of Bexley can seamlessly transition to the new approach.

In the past Lancashire County Council has opted to provide pension administration services to other local authorities by way of a formal delegation of powers pursuant to section 101 of the Local Government Act 1972. Such an option is not considered to be a commercial arrangement and the London Borough of Bexley is able to delegate its powers to Lancashire County Council without having to put the service out to tender.

As part of the proposed delegation of functions, the London Borough of Bexley would pass an agreed budget for pension administration services to Lancashire County Council which would instruct Local Pension Partnership Limited to deliver the services to the London Borough of Bexley with the funding being passed through to Local Pension Partnership Limited.

The arrangement, whilst not being of a commercial nature, will nonetheless be governed by a formal written agreement involving the London Borough of Bexley, Local Pensions Partnership Administration Limited and Lancashire County Council setting out the nature of the services and the expected key performance indicators. The agreement provides some protection for the county council the terms of which, between the county council, Local Pensions Partnership Administration Limited and its customers, are regularly reviewed. It is not anticipated that any changes would expose the council to additional risk.

There will not be any TUPE implications associated with the proposed arrangement as administration services for the London Borough of Bexley are already undertaken by Local Pensions Partnership Administration Limited.

The proposal set out in this report will enable Local Pensions Partnership Administration Limited to deliver the service to the London Borough of Bexley. If agreed by Full Council, Local Pensions Partnership Administration Limited would be

appointed by Lancashire County Council under powers available under the Local Government Act 1972.

The authority to agree to undertake a function delegated by another local authority under the 1972 Act sits with Full Council.

Consultations

The London Borough of Bexley and Local Pensions Partnership Administration Limited.

Implications:

This item has the following implications, as indicated:

Risk management

Whilst there is some scope for errors to be made by Local Pensions Partnership Administration Limited which could lead to losses, this has been addressed in the agreement between Lancashire County Council, Local Pensions Partnership Administration Limited and the customer authority. Local Pensions Partnership Administration Limited carries the usual business insurance to cover any loss and has indemnified Lancashire County Council so that the risk to Lancashire County Council is minimal.

Local Government (Access to Information) Act 1985 List of Background Papers

Paper	Date	Contact/Tel
None		
Reason for inclusion in Part II, if appropriate		
N/A		

Meeting of the Full Council
Meeting to be held on Thursday, 26 May 2022

Report submitted by: Head of Legal, Governance and Registration Services

Part B

Electoral Division affected:
(All Divisions);

Corporate Priorities:
These are as set out in the
individual reports considered
by Cabinet

Report of the Cabinet (Part B)

Contact for further information:
Craig Alker, Tel: (01772) 537997, Democratic Services Officer (Technical),
craig.alker@lancashire.gov.uk

Brief Summary

The report of the Cabinet from its meetings on 3 March 2022, 7 April 2022 and 5 May 2022.

This report also presents details of urgent key decisions taken since the last meeting of Full Council, in accordance with Standing Order C22.

Recommendation

That the report of the Cabinet, as now presented, be noted.

Detail

The agenda and minutes of the meetings below may be viewed at:
<http://council.lancashire.gov.uk/ieListMeetings.aspx?Committeeld=122>.

3 March 2022

Part I (Open to Press and Public)

- **Procurement Report**

Resolved: That, the commencement of procurement exercises for the following be approved:

- i. Flat Roofing Works Framework;
- ii. Cold recycled bound materials;
- iii. Provision of earthworks (Zone C) at Samlesbury Enterprise Zone;
- iv. Roving Nights; and
- v. Supported Accommodation for Young People.

- **Music Service - Music Hub Vehicle**

Resolved: That, a waiver of the county council's procurement rules as set out in paragraph 14.2 of the procurement rules of Appendix R to the county council's Constitution, to allow for a direct award of a contract to be made to Torton Bodies Limited, in respect of the supply of a 6.2m body Iveco Daily 72C18 chassis cab, requiring bespoke adaptations and a range of equipment including; wireless sound system and interactive whiteboard to support the requirements of usage, be approved.

- **Palette of Materials**

Resolved: That;

- i. The approach in development of the Palette of Materials - Code of Practice for Developer and Third-Party Works as outlined in the report be approved;
- ii. The Director of Strategy and Performance be authorised to approve and publish the Palette of Materials Code of Practice in consultation with the Cabinet Member for Highways and Transport.
- iii. The Head of Service - Asset Management be authorised to permit exemptions from Palette of Materials in appropriate circumstances.

- **Proposed 2022/23 Highways New Start Capital Programme**

Resolved: That;

- i. Approval be given for the Department for Transport 2022/23 Highway Maintenance funding grant, once confirmed, to be added to the Highway Block of the Capital Programme;
- ii. Approval be given for the proposed apportionment of the assumed 2022/23 Department for Transport Highway Maintenance funding as detailed in the report and at Appendices 'A' and 'B';
- iii. The proposed 2022/23 New Starts Highway Maintenance programmes set out as projects at Appendices 'C' to 'H' of the report be approved;
- iv. Any revisions required on receipt of the confirmed funding envelope be developed and presented for approval at a future date ; and
- v. The Carbon Statement detailed at Appendix 'I' of the report be noted.

- **Proposed Prohibition of Pedestrians, Equestrians, Cycles and Horses, B6601 Leapers Wood Road and B6601 Roundabout (M6 Junction 35), Over Kellett.**

Resolved: That, the Traffic Regulation Orders as advertised be approved and the sealing of the associated Orders be confirmed.

- **Review of Lancashire County Council Foster Carer Fees**

Resolved: That, the payment structure to Lancashire County Council Foster Carers as set out in the report, be approved.

- **Proposed Closure of Wennington Hall School**

Resolved: That, following consideration of the information in the report:

- i. The proposal as detailed in the statutory notice to close Wennington Hall School, with effect from 31 August 2022, be approved; and
- ii. Approval be given to send out an appropriate statutory decision letter, as specified under legal requirements, to give the reasons for the decision to those who are to be informed of them.

- **The Future of Maintained Nursery Provision at Edisford Primary School, Clitheroe**

Resolved: That, following consideration of the information in the report:

- i. The proposal as detailed in the statutory notice to discontinue the nursery provision at Edisford Primary School by permanently raising its age range from 3-11 years to 4-11 years, with effect from 1 April 2022, be approved; and
- ii. Approval be given to send out an appropriate statutory decision letter, as specified under legal requirements, to give the reasons for the decision to the parties that have been consulted.

- **The Future of Maintained Nursery Provision at Brunshaw Primary School, Burnley**

Resolved: That, approval be given to the authority publishing a Statutory Notice, to begin the consultation period on the future of the maintained nursery provision currently delivered by Brunshaw Primary School, Burnley.

- **The Future of Maintained Nursery Provision at The Roebuck Primary School, Preston**

Resolved: That approval be given to the authority publishing a Statutory Notice, to begin the consultation period on the future of the maintained nursery provision currently delivered by The Roebuck Primary School, Preston.

- **An Update on the Lancashire Central/Cuerden Site**

Resolved: That;

- i. The Executive Director for Growth, Environment Transport and Community Services be authorised, in consultation with the Director of Finance, Director of Corporate Services, and the Cabinet Member for Economic Development and Growth, to submit a planning application, for the updated Lancashire Central scheme when completed in early April 2022; and

- ii. The additional steps and actions as set out in Appendix 'A' of the report, be approved.

7 April 2022

Part I (Open to Press and Public)

- **Procurement Report**

Resolved: That, the commencement of procurement exercises for the following be approved:

- i. Supply and distribution of rock salt; and
- ii. Provision of Waste Transport Services at Lancashire's Household Waste Recycling Centres.

- **Burnley Manchester Road Railway Station Access for All Improvements**

Resolved: That;

- i. Approval be given that the management of the project be led by Lancashire County Council subject to an agreement being reached with Burnley Borough Council in respect of roles and responsibilities, project governance, allocation of financial risk and liabilities and project over/underspends, where financial and programme risk lies with Burnley Borough Council;
- ii. Approval be given for a waiver of the county council's procurement rules as set out at paragraph 14.2 of Appendix R to the county council's constitution, to allow a direct award of a contract (a Development Services Agreement) to be made to Network Rail to enable Network Rail to deliver the project; and
- iii. The Director of Highways and Transport be authorised, in consultation with the Director of Corporate Services and Director of Finance, to agree and finalise the terms of the agreements with Burnley Borough Council and Network Rail.

- **County Road and Yew Tree Road, Ormskirk, Various Highway Measures Including Toucan Crossing and Prohibition of Driving**

Resolved: That, the following proposals be approved (i) – (iv):

- i. Removal of footway status on Yew Tree Road and County Road, Ormskirk, pursuant to section 66(4) of the Highways Act 1980;
- ii. Construction of cycle tracks with right of way on foot on Yew Tree Road and County Road, pursuant to section 65(1) of the Highways Act 1980 and the reduction in width of the carriageway pursuant to s.75(1) of the Highways Act 1980;
- iii. The construction of a toucan crossing on County Road; and
- iv. Introduction of no waiting at any time, Yew Tree Road, lengths A and B.

And that the following proposals (v) and (vi) not be approved:

- v. Prohibition of driving, except pedal cycles, Yew Tree Road; and
- vi. No waiting at any time, Yew Tree Road, lengths C and D.

- **Enhanced Partnership Plan and Scheme with Local Bus Operators**

Resolved: That, the following be approved:

- i. The Making of the Enhanced Partnership Plan and Scheme, in accordance with s138G Transport Act 2000 without modifications, the Local Transport Authority having complied with s138F regarding preparation, notice and consultation;
- ii. That the Enhanced Partnership Plan and Scheme will be responsible for directing available funding from central government and elsewhere to deliver improvements to bus services and infrastructure in Lancashire to help achieve the ambition, objectives and targets in the county council's Bus Service Improvement Plan; and
- iii. That the mechanism by which the plan and scheme can be modified, following any future constructive comments, will be managed through the Enhanced Partnership governance structure and county council procedures.

- **Highways Decarbonisation Strategy**

Resolved: That, the Highways Decarbonisation Strategy as set out at Appendix 'A' of the report, be approved.

- **Lancashire County Council (Long Marsh Lane, Lancaster, Lancaster City) (Prohibition of Driving Except Cycles) Order 202***

Resolved: That, the proposals to introduce a Traffic Regulation Order for a Prohibition of Driving for all motor vehicles on Long Marsh Lane, Lancaster as advertised and as shown on the plans attached at Appendices 'A' and 'B' of the report, be approved.

- **Lancashire County Council (Various Locations, Burnley, Chorley, Fylde, Pendle, Preston, South Ribble, West Lancashire and Wyre) (Various Parking Restrictions 21-22 (NO1)) Order 202***

Resolved: That, the proposals for parking restrictions on the various lengths of road within the Burnley, Chorley, Fylde, Pendle, Preston, South Ribble, West Lancashire and Wyre districts, as detailed within the report and as set out in the Modified Draft Order at Appendix 'A2' of the report, which included the removal of the proposals for Great George Street, Preston as previously advised in Appendix 'F' of the report and amendment to Mill Street, Padiham in Appendix 'B1' of the report, be approved.

- **Proposed 2022/23 Highway Maintenance New Start Capital Programme - Additional Resources**

Resolved: That;

- Approval be given for the additional funding detailed in the report to be added to the Highway Block of the Capital Programme;
- Approval be given for the proposed apportionment of the additional funding as detailed in the report and at Appendices 'A' and 'B' of the report;
- Approval be given for the proposed additional 2022/23 New Starts Highway Maintenance programmes set out as projects at Appendices 'C' to 'G' of the report.
- Approval be given for the Localised Deterioration Fund to be top sliced to create a £1,321,155 million contingency to allow flexibility to deal with any justifiable emerging issues identified with the proposed programme or at other locations; and
- The Director of Highways and Transport be authorised to approve and publish the proposed schemes/changes in consultation with the Cabinet Member for Highways and Transport.

- **Provision of a Bus Shelter at the Petre Arms, Whalley Road, Langho**

Resolved: That, the installation of a replacement bus shelter outside the Petre Arms, Whalley Road, Langho, BB6 8AB be approved.

- **Lancashire Safeguarding Adults Board Annual Report 2020-21**

Resolved: That, the draft Lancashire Safeguarding Adults Board Annual Report for 2020-21 be noted.

- **Capital Strategy for Schools - Condition Led Capital Investment Programme 2022/23**

Resolved: That;

- The proposed list of maintenance schemes in Lancashire schools, detailed at Appendix 'A' of the report, totalling £17.974m, as a further phase of high priority school repairs, subject to the grant settlement being £14.000m, the shortfall to be funded from the 2021/22 uncommitted allocation of £4.053m, be approved; and
- The Executive Director for Education and Children's Services, in consultation with the Cabinet Member for Education and Skills, be authorised to approve any adjustments necessary once the final funding settlement is announced.

- **The Proposed Permanent Expansion of St Augustine's Roman Catholic High School, Billington, near Clitheroe**

Resolved: That;

- A permanent increase in the admission number of St Augustine's Roman Catholic High School from 215 to 240 places from the academic year 2023/24, be approved; and
- The capital expenditure detailed in Appendix 'A' of the report to provide additional accommodation and associated works at St Augustine's Roman Catholic High School, be approved.

5 May 2022

Part I (Open to Press and Public)

- **Constitutional and Governance Updates**

Resolved: That;

- The amendments to the Cabinet Member portfolio descriptions as set out at Appendix 'A', be approved;
- Full Council be asked to approve the amendments to the constitution to reflect the changes to the portfolio descriptions;
- Approval be given for the Cabinet Committee on Performance Improvement be disestablished;
- Full Council be asked to approve the proposed changes to the scrutiny function as set out in the report;
- Approval be given to allow for decisions on Local Member Grants to be made by the Monitoring Officer where the local member has an interest that prevents them taking the decision;
- Approval be given for any funds left over in the Local Member Grant budget at year end over the £200 that each member can carry forward be allocated to schemes or projects designed to support looked after children and care leavers, with details of these allocations to be reported to the Corporate Parenting Board.
- The position of "Lead Member for Highways" be retitled "Lead Member for Highways and Active Travel" and Full Council be asked to approve the necessary amendments to the constitution to reflect this.
- Full Council be asked to approve that the Political Governance Working Group meet quarterly to be a forum for matters relating to the political management of the authority.

- **Procurement Report**

Resolved: That, the commencement of the procurement exercise for the M55 Heyhouses surfacing be approved.

- **Changing Places Programme**

Resolved: That;

- i. Approval be given to enter into a grant funding agreement with Avanti West Coast for the county council's contribution of £50,000 towards delivery of the project; and
- ii. The Director of Highways and Transport be authorised, in consultation with the Director of Corporate Services and Director of Finance, to agree and finalise the terms of the agreements with Avanti West Coast. The grant funding would be taken from the unallocated balance of the approved Changing Places programme.

- **Addition of S106 Development Funding to the Capital Programme for Bus Stop Infrastructure Improvements in Longridge and along the Bus Route between Longridge and Preston**

Resolved: That, the addition of £234,545 from two S106 agreements to the Externally Funded schemes Block of the 2022/23 Capital programme, be approved.

- **Clifton Drive North Parking Restrictions**

Resolved: That, the making of the Order for the introduction of Loading and Waiting restrictions, in addition to a Police Vehicle Parking Bay, as shown in Appendix 'A' of the report, be approved.

- **Lancashire County Council (Various Roads, Chorley, Hyndburn, Pendle, Preston, West Lancashire) (Revocation, Prohibition of U-Turns, 7.5 tonne Weight Restriction, Prohibition of Driving and one way Traffic (21-22 No1) Order 202***

Resolved: That, the proposals for restrictions on the various lengths of road within the Chorley, Hyndburn, Pendle, Preston, and West Lancashire districts, as detailed within the report and as set out in the Modified Draft Order at Appendix 'A2' of the report, which included the amendment to the wording of Article 9 and small sections within both the Metropolitan District of Sefton and the Metropolitan District of St Helens, be approved.

- **Expansion of Morecambe Road School, Lancaster and Development of Special Educational Needs Units**

Resolved: That, following consideration of the results of the informal consultation that had been carried out in relation to a proposal to expand Morecambe Road School, Lancaster;

- i. The publication of a statutory notice in relation to increasing the number of special school places at Morecambe Road School by 22 places to 177 that would be created through the building of additional teaching space on the main school site and the initiation of the formal consultation process required

- to make the prescribed alteration/significant change to Morecambe Road School, be approved;
- ii. The publication of a statutory notice in relation to the creation of another 12 special school places at Morecambe Road School to increase the overall number of places at the school to 189 through the development of satellite provision on the site of Lancaster and Morecambe College and the initiation of the formal consultation process required to make the prescribed alteration/significant change to Morecambe Road School, be approved;
 - iii. The publication of a statutory notice in relation to changing the designation of Morecambe Road School from one for pupils with moderate learning difficulties to one for pupils with generic learning difficulties, and the initiation of the formal consultation process required to make this prescribed alteration/significant change to Morecambe Road School, be approved;
 - iv. The initiation of a process to seek expressions of interest to further support the development of SEN units in schools in different locations across the County where this continues to be required, be approved; and
 - v. The initiation of the informal consultation process, be approved.

- **Lancashire Levelling Up Investment Fund**

Resolved: That;

- i. The allocation of up to £5m to fund a targeted programme as outlined in this report, be approved;
- ii. The Executive Director of Growth, Environment, Transport and Community Services be authorised to finalise the programme and award funding to projects, in consultation with the Cabinet Member for Economic Development and Growth, Director of Corporate Services and Director of Finance, and to enable the commissioning and procurement of further work as required and entering into legal/funding arrangements as required.

- **Better Working Between Lancashire County Council and Parish and Town Councils: Parish & Town Council Charter 2022-2024**

Resolved: That, the Better Working Between Lancashire County Council and Parish and Town Councils: Parish and Town Councils Charter 2022 – 2024, as set out at Appendix 'A' of the report, be approved.

Part II (Not Open to Press and Public)

- **Award of a Block Contract**

Exempt information as defined in paragraph 3 of Part 1 of Schedule 12A in the Local Government Act 1972. Appendix 'A' contains information relating to the financial or business affairs of any particular person (including the authority holding the information). It is considered that in the circumstances of the case the public interest of maintaining the exemption outweighs the public interest in disclosing the information.

Resolved: That, the recommendation as set out in the report, be approved.

Urgent Key Decisions

It is a requirement of Standing Order C22 that any urgent Key Decision taken under the provisions of Standing Order C21 must be reported to Full Council for information. The following urgent Key Decision was taken since the last meeting of Full Council:

The following urgent Key Decision was taken by the Leader of the County Council and Cabinet Member for Resources, HR and Property (Deputy Leader) on 15 March 2022:

- [Land Disposal](#)

Local Government (Access to Information) Act 1985 List of Background Papers

Paper	Date	Contact/Tel
None		
Reason for inclusion in Part II, if appropriate		
N/A		

Meeting of the Full Council
Meeting to be held on Thursday, 26 May 2022

Report submitted by: Head of Legal, Governance and Registration Services

Part B

Electoral Division affected:
(All Divisions);

Corporate Priorities:
N/A;

The Urgency Committee

Contact for further information:
Craig Alker, Tel: (01772) 537997, Democratic Services Officer (Technical),
craig.alker@lancashire.gov.uk

Brief Summary

The report sets out details of the decisions taken by the Director of Corporate Services (Monitoring Officer) under the county council's urgent business procedure on behalf of the Urgency Committee.

Recommendation

That the report of the Urgency Committee, as now presented, be noted.

Detail

Since the last meeting of Full Council, the following decisions have been taken by the Director of Corporate Services (Monitoring Officer) under the county council's urgent business procedure on behalf of the Urgency Committee:

Decisions Taken by the Student Support Appeals Committee

The following decision was taken on 18 February 2022:

The Director of Corporate Services (The Monitoring Officer):

Approved the decision taken by the Student Support Appeals Committee on 24 January 2021, which endorsed all previous 141 appeals outcomes.

Allowances for Independent Panel Members for School Appeals

The following decision was taken on 14 March 2022:

The Director of Corporate Services (The Monitoring Officer) approved the following:

- i) The new proposed allowances for Independent Panel Members attached as Appendix 'A';
- ii) That expenses paid increase by the Consumer Price Index in April each year unless otherwise agreed; and
- iii) That mileage rates are adjusted in line with any changes in future rates, set by Her Majesty's Revenue and Customs, as appropriate.

Consultations

The decisions were taken following consultation with the Chair and Deputy Chair of the Urgency Committee.

Implications:

This item has the following implications, as indicated:

Risk management

There are no risks associated with the proposals set out in this report.

Local Government (Access to Information) Act 1985 List of Background Papers

Paper	Date	Contact/Tel
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None

Reason for inclusion in Part II, if appropriate

N/A

Meeting of the Full Council
Meeting to be held on Thursday, 26 May 2022

Report submitted by: Head of Legal, Governance and Registration Services

Part B

Electoral Division affected:
None;

Corporate Priorities:
N/A;

The Audit, Risk and Governance Committee
(Appendix 'A' refers)

Contact for further information:
Hannah Race, Tel: (01772) 530655, Senior Democratic Services Officer,
hannah.race@lancashire.gov.uk

Brief Summary

The report of the Audit, Risk and Governance Committee from its meeting held on 25 April 2022 is attached at Appendix 'A'.

The agenda, reports and minutes of the meeting are available to view [here](#).

Members can also contact the officers specified in each report for further information.

Recommendation

That the report of the Audit, Risk and Governance Committee, as now presented, be noted.

Local Government (Access to Information) Act 1985
List of Background Papers

Paper	Date	Contact/Tel
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None		
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Reason for inclusion in Part II, if appropriate

N/A

Meeting of the Full Council - 26 May 2022

Report of the Audit, Risk and Governance Committee

Meeting held on 25 April 2022

Chair: County Councillor Alan Schofield

Part I (Open to Press and Public)

Internal Audit Annual Report 2021/22

The committee considered the Internal Audit Annual Report for 2021/22 presented by Andy Dalecki, Head of Internal Audit.

Resolved: That the Internal Audit Annual Report 2021/22, as presented, be noted.

Internal Audit Annual Plan 2022/23

The committee considered a report presented by Andy Dalecki, Head of Internal Audit which set out the Internal Audit Annual Plan for 2022/23 and supporting Internal Audit Strategy.

Resolved: That the Internal Audit Plan 2022/23, as presented, be approved.

External Audit: Lancashire County Council Audit Plan 2021/22

The committee considered a report presented by Stuart Basnett, Audit Manager at Grant Thornton, which set out the Lancashire County Council Audit Plan for 2021/22.

Resolved: That the Lancashire County Council Audit Plan for 2021/22 be noted.

External Audit: Lancashire County Pension Fund Audit Plan 2021/22

The committee considered a report presented by Stuart Basnett, Audit Manager at Grant Thornton, which set out the Lancashire County Pension Fund Audit Plan for 2021/22.

Resolved: That the Lancashire County Pension Fund Audit Plan for 2021/22 be noted.

The County Council's Accounts Payable Policy

The committee considered a report presented by Khadija Saeed, Head of Corporate Finance which set out the council's new Accounts Payable Policy for approval.

Resolved: That the county council's Accounts Payable Policy, as presented, be approved.

Corporate Risk and Opportunity Register – Quarter 4 Update

The committee considered a report presented by Paul Bond, Head of Legal, Governance and Registrars, which provided an updated Corporate Risk and Opportunity Register and Summary Risk Register.

Resolved: That the updated Corporate Risk and Opportunity Register and updated Summary Risk Profile, as presented, be noted.

The Council's Annual Governance Statement 2021/22 and Code of Corporate Governance 2022/23

The committee considered a report presented by Paul Bond, Head of Legal, Governance and Registrars, which set out the council's draft Annual Governance Statement for 2021/22 and the updated Code of Corporate Governance for 2022/23.

The Code of Corporate Governance for 2022/23 was recommended to Full Council and can be found in Part A of the agenda.

Resolved: That

- i) The draft Annual Governance Statement for 2021/22, as presented, be approved for inclusion in the draft Statement of Accounts for 2021/22;
- ii) The signing of the Annual Governance Statement by the Chief Executive and Director of Resources (Section 151 Officer) and the Leader of the Council, following final approval of the Statement of Accounts, be noted; and
- iii) The updated Code of Corporate Governance for 2022/23, as presented, be recommended to Full Council for approval.

Code of Conduct – Review

The committee considered a report presented by Josh Mynott, Democratic and Member Services Manager which outlined the outcome of a review of the Code of Conduct undertaken by the Political Governance Working Group.

A change to the Code of Conduct was recommended to Full Council, details of which can be found in Part A of the agenda.

Resolved: That

- i) The county council's existing Members' and Co-opted Members' Code of Conduct be retained; and
- ii) Full Council be recommended to approve that the threshold at which councillors must declare gifts and hospitality offered or received in their role as councillors be increased from £25 to £50.

Part II (Not Open to Press and Public)

Update on the Overpayment of Salaries

(Not for Publication - Exempt information as defined in Paragraph 3 of Part 1 of Schedule 12A to the Local Government Act, 1972. It is considered that in all the circumstances of the case the public interest in maintaining the exemption outweighs the public interest in disclosing the information).

The committee considered a private and confidential report presented by Neil Kissock, Director of Finance which provided an update on an issue regarding the overpayment of salaries.

Resolved: That

- i) The update report on the overpayment of salaries be noted; and
- ii) Further update reports on the overpayment of salaries be provided to the Audit, Risk and Governance Committee on a 6-monthly basis.

Meeting of the Full Council
Meeting to be held on Thursday, 26 May 2022

Report submitted by: Head of Legal, Governance and Registration Services

Part B

Electoral Division affected:
None;

Corporate Priorities:
N/A;

The Employment Committee
(Appendix 'A' refers)

Contact for further information:
Craig Alker, Tel: (01772) 537997, Democratic Services Officer (Technical),
craig.alker@lancashire.gov.uk

Brief Summary

The report of the Employment Committee from its meetings held on 15 February 2022, 14 March 2022, 31 March 2022, 7 April 2022 and 28 April 2022 is attached at Appendix 'A'.

The agenda, reports and minutes of the meeting are available to view [here](#). Members can also contact the officers specified in each report for further information about each item.

Recommendation

That the report of the Employment Committee, as now presented, be noted.

Local Government (Access to Information) Act 1985
List of Background Papers

Paper	Date	Contact/Tel
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None

Reason for inclusion in Part II, if appropriate

N/A

Appendix A

Meeting of the Full Council - 26 May 2022

Report of the Employment Committee Meeting held on 15 February 2022

Chair: County Councillor Phillippa Williamson

Part II (Not Open to Press and Public)

Final Shortlist, Presentation Topic and Interview Questions for the Executive Director of Education and Children's Services Role

(Not for Publication – Exempt information as defined in Paragraphs 1 and 3 of Part 1 of Schedule 12A to the Local Government Act, 1972. It is considered that in all the circumstances of the case the public interest in maintaining the exemption outweighs the public interests in disclosing the information.)

Helen Alwell, Senior Consultant, Penna, and Jenny Coles, Consultant and former Director of Children's Services, Hertfordshire County Council, who had undertaken the technical assessment interviews, attended for this item.

The committee considered the outcome of the technical assessment interviews, and the proposed interview questions.

Resolved: That

- i. The candidates who had received a "strongly recommended" and "marginal" recommendation from the technical assessment be shortlisted for interview.
- ii. The questions for the interviews be approved as set out in the report, subject to potential additional question being added following the assessment panels, and taking into account issues raised in the technical assessment.

Recruitment to the role of Executive Director of Growth, Environment and Transport

(Not for Publication – Exempt information as defined in Paragraphs 1 and 3 of Part 1 of Schedule 12A to the Local Government Act, 1972. It is considered that in all the circumstances of the case the public interest in maintaining the exemption outweighs the public interests in disclosing the information.)

The committee considered the arrangements for the recruitment to the role of Executive Director of Growth, Environment and Transport. In discussing the arrangements, the importance of the climate change agenda was highlighted.

Resolved: That

- i. The job description and person specification for the Executive Director of Growth, Environment and Transport role be agreed, subject to a clearer reference to the responsibilities of the post holder for the environmental / climate change agenda.

- ii. Technical assessments be used and the outcome of which would determine the shortlist for the role.
- iii. The assessment centre arrangements for recruiting to the role be agreed as set out in the report.
- iv. The interim acting up arrangements as set out in the report be agreed.

Report of the Employment Committee Meeting held on 14 March 2022

Chair: County Councillor Phillippa Williamson

Part II (Not Open to Press and Public)

Local Pension Partnership Pay proposals

(Not for Publication – Exempt information as defined in Paragraphs 1 and 3 of Part 1 of Schedule 12A to the Local Government Act, 1972. It is considered that in all the circumstances of the case the public interest in maintaining the exemption outweighs the public interests in disclosing the information.)

Sean Greene, Head of Fund, Lancashire County Council, attended to present a report on the Local Pension Partnership pay proposals.

Resolved: That

- i. the proposed remuneration for the Executive Committee for 2022/23 referenced in the report be approved
- ii. the proposed change to the role specific scheme (variable pay) detailed in section 4.2 of the Remuneration be approved to allow each Board of the operating companies – LPPI and LPPA – to have discretion to agree which staff the scheme is applied to
- iii. the proposed change on staff benefits detailed in section 7 of the Remuneration Policy be approved to provide each entity Board with discretion to determine benefits that may be provided to employees
- iv. the non-substantive changes to the Remuneration Policy as set out in the report be approved
- v. the 2022/23 Pay Grade Structure as set out in the report be approved
- vi. the salaries over £100,000 detailed in this report be noted

Report of the Employment Committee Meeting held on 31 March 2022

Chair: County Councillor Phillippa Williamson

Part II (Not Open to Press and Public)

Longlisting, Interview Questions and Presentation Topic for the Executive Director of Growth, Environment and Transport Role

(Not for Publication – Exempt information as defined in Paragraphs 1 and 3 of Part 1 of Schedule 12A to the Local Government Act, 1972. It is considered that in all the

circumstances of the case the public interest in maintaining the exemption outweighs the public interests in disclosing the information.)

The Committee considered the applications for the Executive Director of Growth Environment and Transport role, along with the proposed interview questions and presentation topic.

Resolved: That:

- i. The candidates identified as "Recommended" in the report be progressed through to the technical assessment stage
- ii. The questions and presentation topic be approved subject to minor changes identified

Report of the Employment Committee Meeting held on 7 April 2022

Chair: County Councillor Phillippa Williamson

Part II (Not Open to Press and Public)

Shortlisting for the Executive Director of Growth, Environment and Transport Role

(Not for Publication – Exempt information as defined in Paragraphs 1 and 3 of Part 1 of Schedule 12A to the Local Government Act, 1972. It is considered that in all the circumstances of the case the public interest in maintaining the exemption outweighs the public interests in disclosing the information.)

The committee considered the outcome of the technical assessment interviews.

Resolved: That the candidates who had received a "strongly recommended" and "recommended" assessment from the technical assessment be shortlisted for interview

Report of the Employment Committee Meeting held on 28 April 2022

Chair: County Councillor Phillippa Williamson

Part II (Not Open to Press and Public)

Interviews for the Executive Director of Growth, Environment and Transport Post

(Exempt information as defined in Paragraphs 1 and 3 of Part 1 of Schedule 12A to the Local Government Act, 1972. It was considered that in all the circumstances of the case the public interest in maintaining the exemption outweighed the public interests in disclosing the information).

The Committee conducted interviews for the position of Executive Director of Growth, Environment and Transport.

Each candidate gave a presentation on a designated topic which had previously been agreed by the Committee, and was then questioned by the Committee.

The Committee also received feedback from a stakeholder panel.

Resolved: That, subject to no objections being received from the Cabinet and to the receipt of satisfactory references, the Committee proposes to make an offer of appointment to the post of Executive Director of Growth, Environment and Transport to Phil Green.

Meeting of the Full Council
Meeting to be held on Thursday, 26 May 2022

Report submitted by: Head of Legal, Governance and Registration Services

Part B

Electoral Division affected:
None;

Corporate priorities: These are set out in the reports considered by the Committee

The Pension Fund Committee
(Appendix 'A' refers)

Contact for further information:
Mike Neville, Tel: (01772) 533431, Senior Democratic Services Officer,
mike.neville@lancashire.gov.uk

Brief Summary

The report of the Pension Fund Committee meeting held on 11 March 2022 is attached at Appendix 'A'. The agenda, Part I reports and minutes of the meeting are available to view on the [county council's website](#). Members can also contact the officer specified in individual reports for further information about that item.

Recommendation

That the report of the Pension Fund Committee, from the meeting held on 11 March 2022, as set out at Appendix 'A' to this report, be noted.

Local Government (Access to Information) Act 1985
List of Background Papers

Paper	Date	Contact/Tel
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None

Reason for inclusion in Part II, if appropriate

N/A

Appendix A

Meeting of the Full Council - 26 May 2022 Report of the Pension Fund Committee Meeting held on 11 March 2022

Chair: County Councillor Eddie Pope

Part I (Open to the press and public)

Minutes of the Meeting held on 26th November 2021

Decision taken: That the Minutes of the meeting held on 26th November 2021 are confirmed as an accurate record and that a copy be signed by the Chair and placed in the Minute Book

Report of the Appointments Sub Committee

The Committee received a report on the decision of the Appointments Sub Committee on 28th February 2022 to appoint a new Independent Investment Adviser.

Decision taken: That the decision of the Appointments Sub Committee on 28th February 2022 to appoint Marian George as the new Independent Investment Adviser to the Fund, with effect from 1st March 2022, for an initial period of 2 years, with an option to extend the appointment by 12 months, is noted.

2021/22 Budget Monitoring Report

The Committee considered a report on the income and expenditure of the Fund for the 9 months up to 31st December 2021, together with a forecast for the year ending 31st March 2022. In response to a query regarding the investment management fees on pooled investments one of the Independent Investment Advisers confirmed that such fees represented a significant proportion of the running costs of the Fund which continued to remain in the top quartile of Funds in terms of performance.

Decision taken: That the financial results for the 9 months up to 31st December 2021 and the budget and forecast variances, as set out in the report presented, are noted.

Lancashire County Pension Fund 2022/23 Budget

The Committee considered a report on the one-year budget for the year ending 31st March 2023 and noted that factors such as the effect of pay increases on employer contributions, investment outlook for 2022/23, the McCloud judgement, and Actuarial fees associated with additional advice/support when preparing for the 2022 valuation, had been considered when preparing the budget.

Decision taken: That the Lancashire County Pension Fund budget for the year ended 31st March 2023, as set out at Appendix 'A' to the report presented, is approved.

Lancashire County Pension Fund Strategic Plan 2022/25

The Committee considered a report on the 3-year Strategic Plan up to 2024/25, which defined the key initiatives for the Fund in relation to Governance, Funding and Investment, Administration, and Communication, and had been developed in consultation with the Independent Investment Advisers, the Pension Board, and the Actuary. It was noted that a copy of the Plan would be available to scheme members via the Fund website.

It was reported that the Fund would be part of the second phase of the Lancashire Pensions Partnership Administration (LPPA) Project PACE in Autumn 2022 and would be preceded by specific communications to employers/scheme members. The indicative timescales set out in the Plan for other initiatives were discussed and the Head of Fund confirmed that for many of the initiatives work would be done in phases in advance of the dates stated in the Plan and the LPPA customer satisfaction surveys would be a useful source of insight for Administration initiatives.

Decision taken: That the Lancashire County Pension Fund Strategic Plan for 2022/25, as set out at Appendix 'A' to the report presented, is approved and the 12-months update, set out at Appendix 'B' noted.

Lancashire County Pension Fund - Death Grant Policy

The Committee considered a report on the revised Death Grant Policy for the Fund which had been developed in consultation with the Lancashire Local Pension Board and Local Pensions Partnership Administration.

Decision taken: That the revised Death Grant Policy for the Lancashire County Pension Fund, as set out at Appendix 'A' to the report presented, is approved.

Feedback from members of the Committee on pension related training

The Committee considered a report on pension related conferences/events held since the last meeting and members of the Committee reported they had found the LGPS Overview webinar useful and informative. It was also reported that the first annual LPPI Investment Conference had been a success and members of the Committee were encouraged to attend the event in 2023.

Decision taken: That the feedback from members of the Committee in relation to their experience at conferences/events held since the last meeting is noted and the Training Record be updated to reflect attendance/participation at those events.

Lancashire County Pension Fund - Training Plan 2022/23

The Committee considered the draft 2022/23 Training Plan which set out various opportunities available during the year for the training of members of the Committee and the Lancashire Local Pension Board.

It was reported that a bespoke online training tool was currently being evaluated by Officers, and members of the Committee/Board would be asked to express their interest in attending a demonstration and providing feedback in due course. It was also noted that the membership of the Pension Board was due to change in 2023 as some Board members reached the end of their 8-year term. A succession plan was in place to ensure that replacements were recruited and appointed to fill vacancies as they arose.

Decision taken:

1. That the Training Plan for the Pension Fund Committee/Lancashire Local Pension Board, as set out at Appendix 'A' to the report be amended as follows.
 - a) The workshop on the LCPF Valuation to be held at 10am on 25th November 2022 be changed to 1pm on 1st November 2022.
 - b) The workshop on the LPP Budget scheduled for 1st February 2023 be moved to 10am on 24th February 2023 to accommodate the budget approval process at the Local Pensions Partnership.
2. That, subject to the amendments specified at 1 above, the Training Plan for 2022/23 is approved.

2022/23 Work Plan for the Lancashire Local Pension Board

The Committee considered a report on the 2022/23 Work Plan for the Pension Board which would be focussing on the evolving Fund Risk Register, the implementation of Project PACE by Local Pensions Partnership Administration Limited (LPPA) and the need to balance standardised communications from LPPA with more customised communications from the Fund.

Decision taken: That the 2022/23 Work Plan for the Lancashire Local Pension Board, as set out in Appendix 'A' to the report presented, is noted.

Responsible Investment Report

The Committee considered a detailed update report from Local Pensions Partnership Investments Limited on responsible investment matters during the fourth quarter of 2021 (October to December). County Councillor Schofield, Chair of the Responsible Investment Task and Finish Group, informed the Committee that the Dashboard at Appendix 'B' to the report incorporated some of the initial recommendations from the Group as specified in the next item of business on the agenda.

Decision taken: That the update on responsible investment activity during Q4, as set out in the report presented, is noted.

Responsible Investment Dashboard Report

The Committee considered a report on further recommendations from the Responsible Investment Task and Finish Group regarding future reporting via the Dashboard.

Decision taken: That the recommendations of the Responsible Investment Task and Finish Group regarding amendments to the RI Dashboard, as set out in the report presented, are approved, and implemented in accordance with the stated timescale.

Exclusion of Press and Public

Decision taken: That the press and public be excluded from the meeting during consideration of the following items of business on the grounds that there would be a likely disclosure of exempt information as defined in the appropriate paragraphs of Part 1 of Schedule 12A to the Local Government Act, 1972, as indicated against the heading of each item. It is considered that in all the circumstances the public interest in maintaining the exemption outweighs the public interest in disclosing the information

Local Pensions Partnership Annual Budget 2022/23 and Strategic Plan

Exempt information as defined in paragraph 3 of Part 1 of Schedule 12A of the Local Government Act 1972. It was considered that in all the circumstances of the case the public interest in maintaining the exemption outweighed the public interest in disclosing the information.

The Committee considered a report on the Local Pensions Partnership Limited Group budget for 2022/23 together with a copy of the LPPI Business Plan. The income contingency set out in the budget and equality/diversity within the Group workforce were discussed and it was noted that detailed pay proposals would be presented to the Employment Committee on 14th March 2022 for approval.

Decision taken:

1. That, subject to the decision of the Employment Committee on 14th March 2022 regarding detailed pay proposals, the Local Pensions Partnership budget for 2022/23, as set out in Appendix 'A' to the report presented, is approved.
2. That the LPPI Business Plan, as set out in Appendix 'B' to the report presented, is noted.
3. That the extension of the lease at LPPI Offices in London, for a further period of two years up to 30th September 2024, as set out in the report presented, is approved.

Local Pensions Partnership Update

Exempt information as defined in paragraph 3 of Part 1 of Schedule 12A of the Local Government Act 1972. It was considered that in all the circumstances of the case the public interest in maintaining the exemption outweighed the public interest in disclosing the information.

The Committee considered a report from the Local Pensions Partnership Limited which included updates on the LPP Strategy (including the financial position of the Group up to 31st December 2021), the performance of the pension administration service for the 3 months up to 31st December 2021 and service provision associated by the Fund's main Advanced Voluntary Contributions provider. An update was also given at the meeting in relation to the development of the East Cliff site in Preston.

Decision taken: That the updates set out in the report and given at the meeting are noted.

The Chair informed the meeting that he would take item 20 on the agenda as the next item of business.

Investment Panel Report

Exempt information as defined in paragraph 3 of Part 1 of Schedule 12A of the Local Government Act 1972. It was considered that in all the circumstances of the case the public interest in maintaining the exemption outweighed the public interest in disclosing the information.

The Committee considered a report on the performance of global markets, economies and the various factors that influenced the investment market in which the Fund operated, including increased oil/gas prices and the conflict in Ukraine. The Minutes from the Investment Panel in November 2021 were also presented for information.

Decision taken: That the report and updates given at the meeting are noted.

Investment Performance Report

Exempt information Exempt information as defined in paragraph 3 of Part 1 of Schedule 12A of the Local Government Act 1972. It was considered that in all the circumstances of the case the public interest in maintaining the exemption outweighed the public interest in disclosing the information.

The Committee considered a report on the performance of investments up to 31st December 2021 and were informed of the key objectives of the Fund regarding achieving a 100% solvency level over a reasonable time and maintaining sufficient assets to be able to pay all benefits arising as they fall due. The performance of the total portfolio over different periods of time and for individual asset allocations were also noted.

Decision taken: That the performance of the Fund for the quarter to the end of December 2021, as set out in the report presented, is noted.

The three representatives from the Local Pensions Partnership left the meeting at this point.

Investment Service Based Review

The Committee considered a report on the outcomes of the Investment Service Based Review of investment services provided by Local Pensions Partnership Investments Limited (LPPI) to the Lancashire County Pension Fund. It was noted that a detailed copy of the report had been made available to members of the Committee via the secure online library.

Decision taken: That having considered the outcomes of the Investment Service Based Review Sub-Group report the Committee:

1. approve the schedule of investment beliefs as set out at Appendix 'A' to the report presented.
2. note the conclusion in Section A (Investment Management Fees and Transparency and Investment Return) of the report presented and continue to monitor fee savings and investment return on an ongoing basis.
3. note that the current seven sub-pools offered by LPPI are appropriate for the Fund, as detailed in Section B part 3 of the report presented.
4. note that the risk reports currently received by the Committee (Risk Register and Risk Framework) are appropriate for the Fund investment objectives, as detailed in Section C part 2 of the report presented, and
5. note the valuable service of investment advice that LPPI offer, as detailed in Section C part 3 of the report presented.

Chairs closing remarks

The Chair informed the Committee that this would be the last meeting attended by Councillor R Whittle as he was not standing for re-election in May 2022 and was also the last meeting for Mr C Smith, Technical Adviser (Pensions) who was due to retire.

Decision taken: Members of the Committee thanked both Councillor Whittle for his contributions to the work of the Committee as a co-opted member since 2013 and Mr Smith for his expertise in supporting the Committee and wished them both well for the future.

Meeting of the Full Council
Meeting to be held on Thursday, 26 May 2022

Report submitted by: Head of Legal, Governance and Registration Services

Part B

Electoral Division affected:
(All Divisions);

Corporate Priorities:
These are as set out in the reports considered by the committee;

The Overview and Scrutiny Committees
(Appendices 'A' - 'D' refer)

Contact for further information:
Marianne Sherman, Tel: (01772) 533053, Business Support Officer (Overview and Scrutiny),
marianne.sherman@lancashire.gov.uk

Brief Summary

The most recent cycle of meetings of the Overview and Scrutiny Committees took place in the period February to April 2022.

The reports of the committees are attached as Appendices 'A' to 'D' as follows:

Appendix 'A' - Education and Children's Services Scrutiny Committee
Appendix 'B' - External Scrutiny Committee
Appendix 'C' - Health Scrutiny Committee
Appendix 'D' - Internal Scrutiny Committee

The agenda, reports and minutes of the meetings are available to view [here](#).

Members can also contact officers specified in each report for further information about each item.

Recommendation

That the report of the Overview and Scrutiny Committees, as now presented, be noted.

**Local Government (Access to Information) Act 1985
List of Background Papers**

Paper	Date	Contact/Tel
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None

Reason for inclusion in Part II, if appropriate

N/A

Appendix A

Meeting of the Full Council - 26 May 2022

Report on the Education and Children's Services Scrutiny Committee Meetings Held on 22 February, 16 March, and 20 April 2022

Chair : County Councillor Andrea Kay

The agenda and minutes of the meetings may be viewed on the county council's website via the following link:

[Education and Children's Services Scrutiny Committee](#)

22 February 2022

Lancashire Schools - Attainment Priorities Overview

The committee received a presentation and a report which provided an overview of the context of education provision and the COVID-19 pandemic, the steps taken to improve outcomes across Lancashire, proposed strategies to improve outcomes including COVID catch up, Ofsted inspection outcomes in Lancashire schools and settings since the start of the 2021-22 school year, and an overview of attainment and progress.

Resolved: That;

- i. The Education and Children's Services Scrutiny Committee considered the information as presented.
- ii. The Cabinet Member for Education and Skills give consideration to write to the school clusters with a view to highlighting the support available to schools in relation to the COVID Catch Up Funding.
- iii. A bitesize briefing be held regarding Ofsted inspection changes.

16 March 2022

Shaping Care Together Programme Engagement Update

The committee considered a report which provided an update on the Shaping Care Together Programme.

Members were informed that Shaping Care Together was run by NHS leaders across West Lancashire, Formby, and Southport, which sought to 'futureproof' the NHS by looking at new ways of working and new ways of delivering services.

Resolved: That;

- i. the Shaping Care Together Programme – Engagement Update be noted.
- ii. A further update be provided to a future meeting of the committee.

20 April 2022

Scrutiny Review – Road Safety

At the Education and Children's Services Scrutiny Committee meeting held on 18 January 2022, a recommendation from this meeting suggested:

"The following county councillors be appointed as rapporteurs - County Councillors Berry, Woollam, and Swarbrick to further explore information behind the data on children seriously injured or killed on Lancashire roads to report back at the March meeting of the committee."

The committee considered the rapporteur report and verbal reports from County Councillor Charlie Edwards, Cabinet Member for Highways and Transport and Jackie Brindle, Road Safety Manager from Lancashire County Council, Andy Pratt MBE, Deputy Police and Crime Commissioner, and Mark Hutton, Lancashire Fire and Rescue Service.

Resolved: That from the rapporteur report, consideration be given by the Cabinet Member for Highways and Transport on the following suggested recommendations:

- i. A review be considered to identify road safety best practice across the UK which could inform a potential strategy in Lancashire.
- ii. A county-wide communication strategy be drafted on current initiatives (such as school walking buses) and information available in Lancashire on road safety, including across partner organisations to widen engagement with schools and parents/carers.
- iii. A package of information on road safety for county councillors be made available to utilise in their communities.
- iv. A bite size briefing on road safety be provided for all county councillors.
- v. A review of current partnerships be undertaken within the Lancashire Community Transport scheme to identify potential options to broaden scope of the current services e.g. to provide travel to school.
- vi. Consideration be given to examine the potential use of commuted sums from developer contributions to further support future of healthier, safer environments.
- vii. Closer engagement be considered with all school crossing patrols to identify anecdotal information to feed into decisions and/or future initiatives that support road safety around schools.
- viii. A review be undertaken on how the Parent, Teacher, Friends Association (PTFA) could further strengthen road safety support in schools.

Further to this, the following recommendations were identified from the committee meeting discussions for consideration by the Cabinet Member:

- ix. Increased engagement with the Lancashire Youth Council on ways/groups to disseminate messages around road safety initiatives and systems in place to report concerns.

- x. All councillors be provided with links to the Community Road Watch webpages with a view to increasing pool of volunteers to join the Community Road Watch Scheme.
- xi. Consideration be given on ways to further engage with schools and pupils around road safety and parking outside schools (e.g. mascots, competitions).
- xii. Consideration be given on how potential drop off points could be included in planning applications for new schools through discussion with the Local Planning Authorities.
- xiii. Review to strengthen messages/raise awareness with parents and carers be undertaken on the costs to the county council associated with anti-social parking outside schools.
- xiv. Guidance be considered to support county councillors in reporting/evidencing school road safety concerns.
- xv. Consideration be given on how central government could be lobbied for changes that cannot be made locally to further support road safety.
- xvi. All county councillors be requested to download the Love Clean Streets app.
- xvii. Thanks be extended to the councillors involved in this review with a request to continue to review road safety with a view to providing updates to the committee as required.
- xviii. Update be provided in six months' time to the committee on the progress of the recommendations.

Meeting of the Full Council - 26 May 2022

Report on the External Scrutiny Committee Meeting Held on 1 March 2022

Chair: County Councillor Peter Britcliffe

The agenda and minutes of the meeting may be viewed on the county council's website via the following link:

[External Scrutiny Committee](#)

1 March 2022

Climate Change and Flood Risk in Lancashire

The committee received a report and a presentation that provided members with an understanding of climate change and flood risk management in Lancashire, along with an update on the previous scrutiny review on, 'Strengthening flood risk management and preparedness'.

Resolved: That;

- i. An update on climate change and flood risk management be presented to the External Scrutiny Committee in twelve months to report on progress;
- ii. The Environment Agency provide a briefing to the External Scrutiny Committee on nature-based schemes;
- iii. The Lead Local Flood Authority considers developing a councillor communication programme with the county council's Communications Service; and
- iv. The External Scrutiny Committee review the roles of the Lead Local Flood Authority and the Highway Authority.

Meeting of the Full Council - 26 May 2022

Report on the Health Scrutiny Committee Meeting Held on 22 March 2022

Chair: County Councillor David Westley

The agenda and minutes of the meeting may be viewed on the county council's website via the following link:

[Health Scrutiny Committee](#)

22 March 2022

Update on Lancashire and South Cumbria New Hospitals Programme

The committee considered a report on the current position of the Lancashire and South Cumbria New Hospitals Programme since they last attended Health Scrutiny Committee on 23 March 2021. A recap of the background and the context was also provided. The key purpose was to share the shortlist of options for new hospital facilities.

Resolved: That;

- i. The update on the Lancashire and South Cumbria New Hospitals Programme information provided at Appendix A be noted;
- ii. The feedback from the Health Scrutiny Committee on the shortlist of options be considered;
- iii. The Lancashire and South Cumbria New Hospitals Programme be asked to return to the Health Scrutiny Committee at its meeting scheduled on 28 June 2022; and
- iv. In principle the Health Scrutiny Committee agreed to support the option of *Two new hospitals to replace Royal Lancaster Infirmary and Royal Preston Hospital (new sites)*, dependant on future information and detail provided by the Lancashire and South Cumbria New Hospital Programme.

Shaping Care Together Programme – Engagement Update

The committee considered an update on the Shaping Care Together Programme. The programme was run by NHS leaders across West Lancashire, Formby, and Southport, which sought to 'futureproof' the local NHS by looking at new ways of working and new ways of delivering services.

Resolved: That an update on the Shaping Care Together Programme be presented to the Health Scrutiny Committee at its meeting scheduled on 28 June 2022.

Appendix D

Meeting of the Full Council - 26 May 2022

Report on the Internal Scrutiny Committee meeting held on 21 January, 4 March, and 22 April 2022

Chair: County Councillor David O'Toole

The agenda and minutes of the meeting may be viewed on the county council's website via the following link:

[Internal Scrutiny Committee](#)

21 January 2021

Commercialisation

The committee received a report and presentation from Ajay Sethi, Head of Service Commercialisation with an update outlining the activities to support the county council in creating the right environment for it to be more commercial.

Resolved: That the report on Commercialisation, in particular the differing aspects of the commercial programme and the draft Application of Fees and Charges Policy, be noted.

Public Realm Agreements

The committee considered a presentation, presented by Ridwan Musa, Highways Service Manager, John Davies, Head of Service Highways, and Phil Durnell, Director of Highways, which provided information on the county council's Public Realm Agreements with district councils. Previously, the committee had noted that Public Realm Agreements received a lot of attention from the public, therefore members felt it was important to consider the relationship between the county council and district councils, as well as the funding provided.

Resolved: That;

- i. The presentation provided by the Highways Service on Public Realm Agreements be noted; and
- ii. A scoping exercise be undertaken to identify the remit of a potential task and finish group on Public Realm Agreements to come back to the next meeting of the committee for agreement.

4 March 2022

Ultra-Low Emission Vehicles

The committee received a report, presented by Andrew Burrows, Fleet Services Manager and Phil Durnell, Director of Highways, which provided an update on the county council's move to ultra-low and zero tailpipe emission vehicles. This contributed to county council objectives to reduce harmful emissions from its

own fleet of vehicles, and to improve the environment and public health within Lancashire.

Resolved: That the report on progress to introduce ultra-low emissions vehicles to Lancashire County Council's fleet be noted.

Update on the Proposal for a Task Group regarding Public Realm Agreements

The committee considered the scoping document for a Task Group on Public Realm Agreements, which had been drafted in consultation with officers in the Highways Service following the Internal Scrutiny Committee meeting on 21 January 2022.

Resolved: That a Task Group on Public Realm Agreements be established, as set out by the scoping document at Appendix 'A'.

22 April 2022

Single-Use Plastics Policy – Update

The committee considered a report, presented by Mike Kirby, Director of Strategy and Performance, which provided an update on activity undertaken to reduce single-use plastics following the report of the Overview and Scrutiny Task Group in 2019, whilst recognising the impact of the COVID-19 pandemic.

It was highlighted that the report included a draft policy statement. The final policy would be accompanied by an action plan, which would set out timescales and responsibilities in more detail.

Resolved: That the update report and draft Single-Use Plastics Policy be noted.

Economic and Social Recovery Post Covid and the Way Forward

The committee considered a report on the economic and social impacts of the COVID-19 pandemic, and the national and local measures put in place to aid recovery, presented by Phil Green, Acting Executive Director of Growth, Environment, Transport, and Community Services and Joe Mount, Data Analyst for the Lancashire Skills and Employment Hub.

Resolved: That;

- i. The report and analysis on the economic and social impacts of the pandemic in Lancashire be noted; and
- ii. An update on the county council's economic recovery and growth programme, particularly its support to businesses to decarbonise, be included on the Work Programme for 2022/23.

Meeting of the Full Council
Meeting to be held on Thursday, 26 May 2022

Report submitted by: Head of Legal, Governance and Registration Services

Part B

Electoral Division affected:
None;

Corporate Priorities:
These are as set out in the reports considered by the board;

The Lancashire Health and Wellbeing Board
(Appendix 'A' refers)

Contact for further information:
Sam Gorton, Tel: (01772) 532471, Democratic Services Officer,
sam.gorton@lancashire.gov.uk

Brief Summary

The report of the Lancashire Health and Wellbeing Board from its meeting held on 8 March 2022 is attached at Appendix 'A'.

The agenda, reports and minutes of the meeting are available to view [here](#).

Members can also contact officers specified in individual reports for further information.

Recommendation

That the report of the Health and Wellbeing Board, as now presented, be noted.

Local Government (Access to Information) Act 1985
List of Background Papers

Paper	Date	Contact/Tel
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None

Reason for inclusion in Part II, if appropriate

N/A

Appendix A

Meeting of the Full Council - 26 May 2022

Report on the Lancashire Health and Wellbeing Board Meeting held on 8 March 2022

Chair: County Councillor Michael Green

The agenda and minutes of the meeting may be viewed on the county council's website site via the following link: [Lancashire Health and Wellbeing Board](#)

Appointment of Deputy Chair

The Board were informed that as the NHS system was still evolving, an appointment of Deputy Chair had still not been made and that the appointment would be confirmed as soon as possible, with an update at the next meeting of the Health and Wellbeing Board.

Resolved: That this item be deferred to the next meeting of the Health and Wellbeing Board on 10 May 2022.

Healthy Hearts Strategy

The Board received a report which articulated the pressing need for the development of a Lancashire wide Healthy Hearts strategy. It outlined the strategic intent and proposed key recommendations to the Health and Wellbeing Board, seeking a mandate for this work and ensure system wide buy-in.

Resolved: That the Health and Wellbeing Board:

- i) Endorsed the strategic development of the proposed Healthy Hearts Programme.
- ii) Signed the Healthy Weight Declaration (Appendix A) pledging to tackle unhealthy weight within Lancashire.
- iii) Supported the targets currently being developed for the emerging Healthy Hearts Strategy.
- iv) Endorsed a joined up collaborative approach with the emerging Integrated Care System Cardiovascular Disease Prevention Programme, to support cross organisational leadership and delivery responsibilities.
- v) Agreed to receive future updates as this programme of work develops further.
- vi) Agreed the offers received from Active Lancashire and to work with partners to develop the Healthy Hearts offers for Lancashire.

Better Care Fund

The Board noted the report on the Lancashire Better Care Fund Pan 2021/2022 which provided a high-level view of the plan. Further details and background were provided in the appendices attached to the agenda.

Resolved: The Health and Wellbeing Board:

- i) Confirmed the Chair of Lancashire Health and Wellbeing Board's approval, given under delegated powers, to the Lancashire Better Care Plan for 2021/22.
- ii) Would receive, at a future meeting, the 2021/22 Better Care Fund year-end report when produced.
- iii) Would receive further updates on Better Care Fund activity and development into 2022/23.

Meeting of the Full Council
Meeting to be held on Thursday, 26 May 2022

Report submitted by: Head of Legal, Governance and Registration Services

Part B

Electoral Division affected:
(All Divisions);

Corporate Priorities:
N/A;

Report of the Lancashire Combined Fire Authority
(Appendices 'A' and 'B' refer)

Contact for further information:
Dave Gorman, Tel: (01772) 534261, Senior Democratic Services Officer,
dave.gorman@lancashire.gov.uk

Brief Summary

Appendices 'A' and 'B' set out a summary report of the Lancashire Combined Fire Authority following its meetings on 21 February 2022 and 25 April 2022. This is now presented to Full Council for information.

Recommendation

That the report of the Lancashire Combined Fire Authority, as now presented, be noted.

Local Government (Access to Information) Act 1985
List of Background Papers

Paper	Date	Contact/Tel
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None

Reason for inclusion in Part II, if appropriate

N/A

Appendix A

REPORT OF THE LANCASHIRE COMBINED FIRE AUTHORITY - 21 FEBRUARY 2022

PAY POLICY STATEMENT FOR 2022/2023

In accordance with the provisions of the Localism Act 2011 a pay policy statement for 2022/23 was considered. The pay policy published data on senior salaries and the structure of the workforce and demonstrated the principles of transparency. The pay policy statement set out the Authority's policies for the financial year relating to the remuneration of its chief officers; the remuneration of its lowest paid employees; and the relationship between the remuneration of its chief officers and that of other employees who were not chief officers.

HER MAJESTY'S INSPECTORATE OF CONSTABULARY AND FIRE & RESCUE SERVICES UPDATE

Following the recent inspection by Her Majesty's Inspectorate of Constabulary and Fire and Rescue Services the Service received a debrief 9 February 2022 however, Inspection reports were expected to be published in the late spring 2022 although no specific dates had yet been confirmed. When the final report was received in summer it would provide clarity and direction, enabling focussing of resources on the areas requiring strengthening to ensure the Service continued towards its aim of being graded as outstanding.

Members were updated on the national state of fire report produced by Sir Thomas Windsor which was released in January 2022. The report highlighted that overall, nationally there had been progress from round 1 inspections with improvements in culture and people and investment in fire protection. However, an area identified as being problematic was the resourcing and prioritising of prevention work. Other areas identified as requiring further improvement included the diversity of recruitment and challenges around the on-call duty system.

FINANCIAL STRATEGY INCLUDING REVENUE BUDGET 2022/23 - 2026/27

The Financial Strategy encompassed: the Treasury Management Strategy, Reserves and Balances Policy, the Capital Strategy and Budget and the Revenue Budget.

The Authority considered a report of the Treasurer that presented a gross revenue budget requirement for 2022/23 of ££63.0m. The Authority considered council tax options for 2022/23 which met the requirements to deliver a balanced budget and maintain an adequate level of reserves and determined a £5.00 increase (6.9%) resulting in a council tax of £77.27 for a Band D property.

COMMUNITY RISK MANAGEMENT PLAN 2022 - 2027

In July 2021 the Planning Committee approved a draft Integrated Risk Management Plan along with the revised name '*Community Risk Management Plan*' for public consultation. The Plan outlined the approach to be taken to identify and mitigate risk within Lancashire for the next 5 years. After a 10-week consultation period at its meeting in November 2021, the Planning Committee agreed amendments and that the consultation was adequate in respect of scale and scope. The Authority considered and endorsed the refreshed Community Risk Management Plan which would be published in April 2022.

DAVID O'TOOLE
Chairman

LFRS
Fulwood

Appendix B

REPORT OF THE LANCASHIRE COMBINED FIRE AUTHORITY - 25 APRIL 2022

ANNUAL SERVICE PLAN

Members received a video presentation that accompanied the approved Annual Service Plan which set out the activities intended to be delivered during the next 12 months. The Plan was built around the Service's four corporate priorities of: i) valuing people; ii) preventing fire and other emergencies from happening and protecting people and property when fires happened; iii) responding to fire and other emergencies quickly and competently and iv) delivering value for money in how we use our resources.

The Plan can be viewed on YouTube here: <https://youtu.be/yKGcJtTCRnY>

OPERATIONAL INCIDENTS OF INTEREST

Members considered a report that provided information relating to operational incidents of note over the period 1 February 2022 – 31 March 2022.

As part of the report Members received a presentation on a wildfire incident in Rossendale. The incident response demonstrated why the Authority's support for, and investment in climate change response was important to the ongoing organisational evolution and success in dealing with some of the emerging risks around flooding and wildfire response. The presentation provided an overview of the launch of the Climate Change Operational Response Plan which can be viewed on YouTube here: <https://www.youtube.com/watch?v=r6BMc1CediA>

DAVID O'TOOLE
Chairman

LFRS
Fulwood

Agenda Item 25

(NOT FOR PUBLICATION: By virtue of paragraph(s) 3 of Part 1 of Schedule 12A of the Local Government Act 1972. It is considered that all the circumstances of the case the public interest in maintaining the exemption outweighs the public interest in disclosing the information)

Document is Restricted

Appendix A

(NOT FOR PUBLICATION: By virtue of paragraph(s) 3 of Part 1 of Schedule 12A of the Local Government Act 1972. It is considered that all the circumstances of the case the public interest in maintaining the exemption outweighs the public interest in disclosing the information)

Document is Restricted

Appendix B

(NOT FOR PUBLICATION: By virtue of paragraph(s) 3 of Part 1 of Schedule 12A of the Local Government Act 1972. It is considered that all the circumstances of the case the public interest in maintaining the exemption outweighs the public interest in disclosing the information)

Document is Restricted

Appendix C

(NOT FOR PUBLICATION: By virtue of paragraph(s) 3 of Part 1 of Schedule 12A of the Local Government Act 1972. It is considered that all the circumstances of the case the public interest in maintaining the exemption outweighs the public interest in disclosing the information)

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Appendix D

(NOT FOR PUBLICATION: By virtue of paragraph(s) 3 of Part 1 of Schedule 12A of the Local Government Act 1972. It is considered that all the circumstances of the case the public interest in maintaining the exemption outweighs the public interest in disclosing the information)

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Appendix E

(NOT FOR PUBLICATION: By virtue of paragraph(s) 3 of Part 1 of Schedule 12A of the Local Government Act 1972. It is considered that all the circumstances of the case the public interest in maintaining the exemption outweighs the public interest in disclosing the information)

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Appendix F

(NOT FOR PUBLICATION: By virtue of paragraph(s) 3 of Part 1 of Schedule 12A of the Local Government Act 1972. It is considered that all the circumstances of the case the public interest in maintaining the exemption outweighs the public interest in disclosing the information)

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Appendix G

(NOT FOR PUBLICATION: By virtue of paragraph(s) 3 of Part 1 of Schedule 12A of the Local Government Act 1972. It is considered that all the circumstances of the case the public interest in maintaining the exemption outweighs the public interest in disclosing the information)

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Appendix H

(NOT FOR PUBLICATION: By virtue of paragraph(s) 3 of Part 1 of Schedule 12A of the Local Government Act 1972. It is considered that all the circumstances of the case the public interest in maintaining the exemption outweighs the public interest in disclosing the information)

Document is Restricted

Appendix I

(NOT FOR PUBLICATION: By virtue of paragraph(s) 3 of Part 1 of Schedule 12A of the Local Government Act 1972. It is considered that all the circumstances of the case the public interest in maintaining the exemption outweighs the public interest in disclosing the information)

Document is Restricted

Appendix J

(NOT FOR PUBLICATION: By virtue of paragraph(s) 3 of Part 1 of Schedule 12A of the Local Government Act 1972. It is considered that all the circumstances of the case the public interest in maintaining the exemption outweighs the public interest in disclosing the information)

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